



# BUDGET ESTIMATES

---

2021-2022 FINANCIAL YEAR



City of **HOBART**

## Table of Contents

---

---

<b>1. Introduction</b> .....	<b>1</b>
<b>2. Operating Budget</b> .....	<b>3</b>
2.1 Expenses .....	4
2.2 Revenues.....	8
<b>3. Capital Budget</b> .....	<b>11</b>
3.1 Overview.....	11
3.2 Plant and Equipment.....	12
<b>4. Financing</b> .....	<b>13</b>
<b>5. Commercial-Like Undertakings</b> .....	<b>14</b>
5.1 Off-Street Parking .....	14
5.2 On-Street Parking .....	14
5.3 The Doone Kennedy Hobart Aquatic Centre.....	15
5.4 Tasmanian Travel and Information Centre.....	15
<b>6. Appendix - Capital Expenditure Program 2021-22</b> .....	<b>16</b>
6.1 Grant Funded Capital Works Program 2021-22.....	16
6.2 Council Funded Capital Works Program 2021-22.....	18
6.3 Total Capital Expenditure Program 2021-22.....	20

# 1. Introduction

---

The Budget Estimates is an important planning and resource tool vital to the ongoing financial sustainability of Council and should be read in conjunction with the City of Hobart Long Term Financial Management Plan, which forecasts the activities that Council proposes to undertake over the medium to longer term to achieve its strategic objectives and community expectations. The budget sets out the expected revenue and expenditure for operational, strategic and capital activities for the coming year and also incorporates Council's rating strategies. Pursuant to the *Local Government Act 1993 (Tas)*, Council is required to adopt its Estimates by 31 August each year.

During 2020, the City of Hobart was significantly impacted by the COVID-19 health crisis. As a Council, we responded quickly to protect the health and wellbeing of our community and support residents, local businesses and community organisations whilst maintaining essential services and providing community support by assisting those most critically impacted by the economic slowdown caused by the pandemic.

The City is acutely aware of the continued and lasting impacts of COVID-19 on the community and has adopted a budget that balances a responsible rate increase to ensure the City can continue to provide programs, services and works required of a capital city council but also recognises the capacity of the community to pay increased rates.

Development activity in the city during 2020-21 has resulted in a 1.12 per cent growth in the City's rates base for 2021-22, which in turn reduces pressure on individual ratepayers in terms of increases in 2021-22.

While the Estimates forecast total Rates income of \$95.06 million, an increase of \$11.5 million, for the average residential ratepayer the increase will be 2.73%. Rate increases for the majority of residential ratepayers will be between 2.63% and 2.81% meaning increases in the range of \$53 and \$92 per annum, before the State Government Fire Levy.

In addition, the State Fire Commission has advised Council that as required under the *Fire Services Act 1979*, the Fire Service Contribution required to be collected by Council and passed to the State Fire Commission for 2021-22 has increased by \$1.16 million or 10.23%. This increase equates to a \$32 increase in rates for 2021-22 for the average residential ratepayer.

The City of Hobart's budget for 2021-22 has been cast on the assumption that the more significant economic impacts of the COVID-19 pandemic have now passed as we as a Council, and the Tasmanian community, move through the economic recovery phase.

During 2021-22, the City of Hobart expects to see continued normalisation of supplementary revenue streams including parking fees and charges, other fees and charges, distributions from Council's ownership share of TasWater and rental of Council properties. These revenue streams in particular were impacted during the peak of the COVID-19 health crisis and immediate economic recovery period.

Key aspects of the 2021-22 budget include:

- An operating budget of \$141.2 million for the delivery of services to the community.
- The 2021-22 budget provides capital works funding from Council's own funds of \$34.5 million, comprising asset renewal of \$23.0 million, new assets/upgrades of \$5.2 million and plant and equipment funding of \$6.3 million. In addition, the budget provides for \$8.4 million of grant funded capital works, comprising \$1.3 million in asset renewals, and \$7.1 million in new/upgrade works.
- A moderate underlying operating surplus of \$1.49 million. It is noted this amount falls short of the recommended operating surplus ratio for local government recommended by the Auditor General, of 2% of operating revenue
- A reduction of \$6.0 million across programs and activities.
- New borrowings of \$5 million will be undertaken in 2021-22. Existing debt principal repayments of \$5.37 million will be paid.

### Financial sustainability measures

As outlined in Council's Long Term Financial Management Plan, eight financial sustainability measures have been adopted for the purpose of measuring Council's financial sustainability.

- Indicators 1-2 are measures of profit performance and the extent to which expenses are covered by revenues.
- Indicators 3-4 are measures of indebtedness and the amount Council owes others (loans, employee provisions, creditors) net of financial assets (cash investments and amounts owed to Council).
- Indicator 5 measures the proportion of income required to meet net interest costs.
- Indicators 6-8 are measures of asset management.

Based on the 2021-22 Budget Estimates, Council's forecast performance against the eight financial sustainability benchmark targets is as follows:

Indicator Number	Description	Target Benchmark	2020-21 Budget (\$'000)	2020-21 Benchmark Met	2021-22 Budget (\$'000)	2021-22 Benchmark Met
1	Underlying Result	Breakeven or better	(11,806)	✘	1,493	✓
2	Underlying Result Ratio	2%	-9.54%	✘	1.05%	✘
3	Net Financial Liabilities		(79,349)		(77,136)	
4	Net Financial Assets/Liabilities Ratio	-50%	-64.13%	✘	-54.06%	✘
5	Net Interest Cover Ratio	< 7%	1.39%	✓	1.41%	✓
6	Asset Sustainability Ratio	1	0.8037	✘	1.0683	✓
7	Asset Consumption Ratio	40% to 80%	53.5%	✓	53.04%	✓
8	Asset Renewal Funding Ratio	100%	90.5%	✘	92.24%	✘

## 2. Operating Budget

Council's operating result is shown in Table 1 below.

Council's underlying surplus is forecast to be \$1.49 million in 2021-22.

**Table 1: Operating Result**

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
<b><u>Expenses</u></b>				
Labour	(60,104)	(58,041)	(61,741)	(1,637)
Materials and Services	(29,024)	(27,666)	(27,271)	1,753
Depreciation	(23,577)	(27,210)	(27,325)	(3,748)
Fire Levy	(11,388)	(11,388)	(12,552)	(1,164)
Energy Costs	(2,272)	(2,249)	(2,381)	(109)
Bad Debts	(350)	(350)	(351)	(1)
Finance Costs	(2,004)	(1,979)	(2,241)	(237)
Asset Write-Offs	(2,561)	(2,561)	(3,500)	(939)
Other	(4,267)	(3,734)	(3,825)	442
	<b>(135,547)</b>	<b>(135,178)</b>	<b>(141,187)</b>	<b>(5,640)</b>
<b><u>Revenues</u></b>				
Rates and Charges	83,540	89,427	95,056	11,516
Parking Fines	5,836	5,836	5,250	(586)
Operating Grants	3,356	3,455	3,366	10
Distributions from TasWater	1,086	1,086	2,606	1,520
Rents	2,388	1,826	2,801	413
Interest	225	221	130	(95)
Fire Levy Collection Fee	455	456	502	47
Fees and Charges - Car Parks	9,442	9,442	10,857	1,415
Fees and Charges - On Street Parking	5,270	5,270	8,175	2,905
Fees and Charges - Other	12,143	10,342	13,937	1,794
	<b>123,741</b>	<b>127,361</b>	<b>142,680</b>	<b>18,939</b>
<b>Underlying Result</b>	<b>(11,806)</b>	<b>(7,817)</b>	<b>1,493</b>	<b>13,299</b>
<b><u>Capital items and timing adjustments</u></b>				
Capital Grants	685	3,083	9,037	8,352
Financial Assistance Grants in Advance	(1,411)	-	(1,397)	14
<b>Result</b>	<b>(12,532)</b>	<b>(4,734)</b>	<b>9,133</b>	<b>21,665</b>

## 2.1 Expenses

### 2.1.1 Labour

Table 2: Labour

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
Employee Costs	(59,530)	(57,237)	(61,237)	(1,707)
External Labour	(574)	(804)	(504)	70
	<b>(60,104)</b>	<b>(58,041)</b>	<b>(61,741)</b>	<b>(1,637)</b>

#### *Employee costs*

Employee costs include wages and salaries, labour on-costs and leave entitlements. Wages and salaries include the direct costs of employees such as base pay, overtime and allowances. Labour on-costs include workers compensation insurance, superannuation contributions and payroll tax levied by the State Government. Leave entitlements include annual leave, long service leave, sick leave, public holidays and other leave accruing to employees.

#### *External Labour*

External labour includes all labour sourced from external labour-hire companies to fill short-term vacancies across a variety of disciplines.

## 2.1.2 Materials and Services

The individual expense categories which comprise “Materials and Services” is provided in Table 3 below.

**Table 3: Materials and Services**

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
Advertising And Promotions	(615)	(582)	(504)	111
Chemicals And Herbicides	(266)	(174)	(201)	65
Communications - Telephones, Faxes	(266)	(264)	(114)	152
Conferences And Seminars (Registration)	-	(6)	(63)	(63)
Consultancy Fees	(1,969)	(1,942)	(2,458)	(489)
Consumables	(195)	(194)	(166)	29
Contractor Charges	(10,840)	(10,468)	(10,333)	507
Credit Card Fees	(721)	(741)	(840)	(119)
Equipment Maintenance	(375)	(369)	(194)	181
Freight and Postage	(279)	(274)	(203)	76
Insurance	(1,124)	(1,097)	(1,273)	(149)
Lease And Rental	(1,388)	(1,388)	(1,406)	(18)
Legal Expenses	(857)	(817)	(1,012)	(155)
Licence Costs	(2,049)	(2,049)	(2,387)	(338)
Materials	(1,738)	(2,109)	(1,479)	259
Mobile Phone Costs	(252)	(251)	(225)	27
Motor Vehicle Registration	(206)	(176)	(205)	2
Plant Hire	(1,033)	(884)	(731)	302
Printing And Stationery	(403)	(376)	(353)	50
Publications/Subscriptions/Memberships	(346)	(355)	(375)	(29)
Security	(850)	(764)	(760)	90
Stock Purchases	(653)	(408)	(523)	131
Training Courses	(250)	(250)	(479)	(229)
Travel (Incl Accom, Fares, Meals Allow)	-	-	(128)	(128)
Vehicle Expenses - Fuel	(846)	(816)	(792)	54
Water And Sewerage Charges	(1,030)	(917)	(1,055)	(25)
Other	(3,615)	(2,894)	(1,734)	1,881
	<b>(32,166)</b>	<b>(30,564)</b>	<b>(29,993)</b>	<b>2,173</b>
Less Amounts Capitalised	3,142	2,898	2,722	(420)
	<b>(29,024)</b>	<b>(27,666)</b>	<b>(27,271)</b>	<b>1,753</b>

## 2.1.3 Depreciation

Depreciation expense is expected to increase by \$3.748 million from the 2020-21 original budget to \$27.325 million in 2021-22. This is a result of a significant stormwater assets revaluation increments at 30 June 2020, thereby increasing the asset values to be depreciated.

#### **2.1.4 Fire Levy**

The fire levy will increase by \$1.164 million (10.23%) to \$12.552 million in 2021-22 after a decision by the State Government to freeze Council contributions at 2019-20 levels during 2020-21. Pursuant to the *Fire Service Act 1979*, local government acts as a collection agent for this State Government levy, which is paid directly to the State Fire Commission. Council earns a 4% collection fee which is included in revenue (refer to section 2.2.7).

#### **2.1.5 Energy Costs**

Energy costs are expected to increase by \$0.109 million to \$2.381 million due to expected CPI increase and a margin for increased usage requirements as the Council returns to normal operations after the peak of COVID-19 disruption.

#### **2.1.6 Bad Debts**

Council maintains a provision for bad and doubtful debts, which is mainly in respect to parking fines. Bad debts will remain similar to 2020-21 at \$351 000.

#### **2.1.7 Finance Costs**

Finance costs are expected to increase by \$0.24 million from the 2020-21 budget to \$2.24 million due to the following:

- Interest on borrowings increasing from \$1.95 million to \$2.18 million due to the take-up of additional borrowings;
- Finance costs associated with Council's landfill restoration liability of \$57,000
- Finance costs associated with Council's defined-benefit superannuation scheme liability of \$3,000 based on actuarial advice.

#### **2.1.8 Asset Write-Offs**

Asset write-offs comprise the remaining value of infrastructure assets replaced as part of Council's asset renewal program. The amount of \$3.5 million estimated for 2021-22 is \$0.939 million more than the original 2020-21 budget due to an ongoing increase in project close-out activity during 2021-22.

#### **2.1.9 Other Expenses**

The individual items which comprise "Other Expenses" is provided in Table 4 to follow.

**Table 4: Other Expenses**

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
Grants And Specific Purpose Benefits	(1,848)	(1,730)	(2,283)	(435)
Rate Remissions (Net)	(57)	(57)	(53)	4
Auditors Remuneration	(180)	(180)	(180)	-
Fringe Benefits Tax	(290)	(290)	(290)	-
Land Tax	(1,017)	(601)	(1,017)	-
Myer Payments	(875)	(875)	-	875
Other	-	(1)	(2)	(2)
	<b>(4,267)</b>	<b>(3,734)</b>	<b>(3,825)</b>	<b>442</b>

*Grants and Specific Purpose Benefits*

Council supports a diverse range of community, cultural, economic and environmental organisations and events. The event and performing arts sector was particularly impacted during the peak of COVID-19 with a number of events and performances cancelled.

Council is expecting grants and sponsorship requirements to increase by \$0.435 million to \$2.283 million in 2021-22 with the anticipated return of the Dark Mofo and other community and cultural events.

*Myer Payments*

Council had an agreement in place with Myer Pty Ltd (Myer) in relation to the Myer site redevelopment in Liverpool Street. During 2020-21, an amount of \$0.875 million was paid as required by the terms of the agreement. The 2020-21 year was the last year of the agreement.

## 2.2 Revenues

### 2.2.1 Rates and Charges

The Budget Estimates propose an average residential ratepayer rate increase of 2.73 per cent, with the majority of residential ratepayers to receive an increase of between 2.63 and 2.81 per cent.

In addition, the State Fire Commission has advised Council that as required under the *Fire Services Act 1979*, the Fire Service Contribution required to be collected by Council and passed to the State Fire Commission for 2021-22 has increased by \$1.16 million or 10.23%. This equates to a \$32.33 increase in rates for 2021-22.

In total, rates revenue will be \$95.06 million, an increase of \$11.5 million over the prior year which included a \$4.6 million COVID-19 rates relief support package.

Service charges to provide funding for rehabilitation costs at Council's McRobies Gully landfill site following completion of land filling were introduced in 2011-12. Up until 2017-18, the amounts were \$50 for residential properties and \$100 for non-residential properties. The amounts were thereafter decreased to \$10 for residential properties and \$20 for non-residential properties. These amounts remain unchanged for 2021-22.

Waste management service charges remain unchanged from previous years at \$250 for residential properties and \$500 for non-residential properties. A kerbside green waste collection service charge was introduced in 2016-17 for properties meeting certain criteria within the municipal area. In 2019-20 a Food Organics Garden Organics (FOGO) kerbside collection service was introduced to complement the green waste collection service provided to those properties that received a green waste garbage bin. For 2020-21 the cost of the FOGO kerbside collection will remain unchanged from the previous year at \$60.

Pursuant to the *Fire Service Act 1979*, local government acts as a collection agent for this State Government tax, which is paid directly to the State Fire Commission. Council earns a 4% collection fee for this service. Council has been advised that it will be required to contribute \$12.55 million in 2021-22, which represents a \$1.16 million (10.23%) increase from the previous year.

Excluding the State Government fire levy, most residential ratepayers will receive increases of between 2.63% and 2.81%, meaning increases in the range \$53 to \$92 per annum. Lower-valued properties will experience lower increases, and higher-valued properties will experience higher increases. The average residential ratepayer will experience a rate increase of 3.99%, or \$102 including the State Government Fire Levy, comprised as follows:

General and storm water rates	\$70
Waste management service charge	\$0
Landfill rehabilitation service charge	\$0
Kerbside green waste collection service charge	\$0
Fire protection service rate	\$32
<b>Total</b>	<b>\$102</b>

### **2.2.2 Parking Fines**

During 2020 the Council's revenue from parking fines was significantly impacted by COVID-19. Penalty unit fee increases are set by State Government for both parking meter and traffic infringements. Fines income is forecast to decrease by \$0.59 million to \$5.25 million in the 2021-22 Budget Estimates, compared to the original 2020-21 budget of \$5.84 million with improved levels of compliance by the community and increased patronage of off-street car parking facilities expected.

### **2.2.3 Grants**

Operating grants mainly comprise of Commonwealth Government Financial Assistance Grants (FAGs) which will total \$2.795 million in the 2021-22 year.

Capital grants include \$0.685 million for Roads to Recovery project and \$8.352 million for the grant funded portion of the capital works program.

### **2.2.4 Distributions from TasWater**

Distributions are received as a result of Council's ownership interest in TasWater. They comprise dividends, guarantee fees and income tax equivalent payments. Forecast amounts are based on advice from both TasWater and the State Government to provide distributions until 2025-26. The most recent correspondence from TasWater indicates a return to the normal level of distribution from 2021-22 following significantly reduced receipts during 2020-21.

### **2.2.5 Rents**

Property rental income is expected to recover after the impacts of COVID-19 with an increase of \$0.41 million in 2021-22 to \$2.801 compared to the 2020-21 budget of \$2.39 million. During 2020-21, Council provided rental relief for owned properties in accordance with the *COVID-19 Disease Emergency (Commercial Leases) Act 2020*.

### **2.2.6 Interest**

Interest income is expected to decrease by \$0.01 million from the 2020-21 budget due to lower forecast cash holdings and forecast interest rates.

### **2.2.7 Fire Levy Collection Fee**

The 4% collection fee earned by Council for collecting the fire levy on behalf of the State Fire Commission will increase by \$0.047 million in line with the increase in the fire levy payment.

### **2.2.8 Fees and Charges – Car Parks**

During the peak of the COVID-19 restrictions and recommended stay at home requirements in 2020, the City's revenue from the usage of car parks was significantly impacted. With restrictions lifted and recovery of car park utilisation, the

Council's fees and charges income from car parks is expected to increase by \$1.415 million on the 2020-21 budget to \$10.857 million during 2021-22

### 2.2.9 Fees and Charges – On-Street Parking

On-street parking collections were also significantly impacted by COVID-19 restrictions and stay at home recommendations during 2020. On-street parking utilisation is expected to return to normal occupancy volumes in the 2021-22 budget, with an increase of \$2.905 million to \$8.175 million.

### 2.2.10 Fees and Charges – Other

Income from other fees and charges is expected to recover from 2020-21 with an increase of \$1.79 million to \$13.94 million forecast in the 2021-22 budget. Further detail of the individual items in Fees and Charges – Other is provided in Table 5 below.

**Table 5: Other Fees and Charges**

Description	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
The Doone Kennedy Hobart Aquatic Centre	4,386	3,184	4,766	380
Landfill Charges	1,924	2,174	2,031	107
Plumbing Compliance Fees	374	464	637	263
Tasmanian Travel & Information Centre	771	194	486	(285)
Customer Services	300	300	300	0
Sporting Facility Hire	322	322	415	93
Public Health	144	232	470	326
Building Compliance Fees	320	350	460	140
Roads Policy & Management	151	89	92	(59)
Salamanca Market	-	10	17	17
External Services Revenue	503	304	249	(254)
Development Appraisal Fees	980	980	1,303	323
Stormwater Maintenance	154	154	100	(54)
Other	1,814	1,585	2,611	797
<b>Total Fees &amp; Charges</b>	<b>12,143</b>	<b>10,342</b>	<b>13,937</b>	<b>1,794</b>

### 3. Capital Budget

---

#### 3.1 Overview

Capital expenditure will consist of the following two components: -

- Infrastructure
- Plant and Equipment

The budget provides capital works funding of \$42.957 million as summarised in the following table.

**Table 7: Capital Expenditure**

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
<b>New Assets / Upgrades</b>				
- Infrastructure	(9,177)	(9,177)	(12,317)	(3,140)
<b>Asset Renewal</b>				
- Infrastructure	(23,436)	(20,140)	(24,325)	(889)
<b>Plant &amp; Equipment</b>	(1,500)	(4,869)	(6,315)	(4,815)
<b>Total</b>	<b>(34,113)</b>	<b>(34,186)</b>	<b>(42,957)</b>	<b>(8,844)</b>

Funding sources for this \$42.957 million program comprise:

- Capital Grants \$8.35 million;
- Plant and Equipment sales \$0.7 million;
- Borrowings of up to \$5 million; and
- Funds from operations and cash reserves \$28.907 million.

Capital expenditure on infrastructure will be \$36.6 million in 2021-22.

Further detail is provided in part 6 where individual projects are listed.

### 3.2 Plant and Equipment

Council's plant and equipment budget comprises:

- Vehicle fleet, major and minor plant,
- Information technology items, and
- General plant including office furniture and equipment.

Council's vehicle fleet, major plant items and information technology equipment are normally subject to a rolling replacement program. In each case, forward estimates are compiled to aid replacement decision-making.

Capital expenditure on plant and equipment will total \$6.315 million in 2021-22, comprised as follows:

**Table 8: Plant and Equipment**

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
Vehicle Fleet, Major And Minor Plant	(750)	(755)	(2,807)	(2,057)
Information Technology	(250)	(250)	(2,275)	(2,025)
General Plant Including Office Equipment	(500)	(602)	(1,233)	(733)
<b>Total</b>	<b>(1,500)</b>	<b>(1,607)</b>	<b>(6,315)</b>	<b>(4,815)</b>

## 4. Financing

---

Council's debt levels, actual and forecast are: -

30 June 2020	\$54.48M
30 June 2021	\$66.13M
30 June 2022	\$64.75M

As a result of a successful application to the State Government local government three year interest free loan scheme, where the City nominated infrastructure projects estimated to cost \$20 million, the City has a borrowing facility of up to \$20 million.

Initially, borrowings of \$5 million will be taken up to assist the Council fund its capital works in the city. Council will consider whether it will require additional borrowings in the mid-year budget review.

Council will also repay \$5.37 million of existing debt during 2021-22.

## 5. Commercial-Like Undertakings

### 5.1 Off-Street Parking

Table 9: Off-Street Parking

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
<b>Expenses</b>				
Labour	(877)	(811)	(395)	482
Energy Costs	(148)	(148)	(140)	8
Materials and Services	(2,732)	(2,652)	(2,173)	559
Rates and Charges	(452)	(491)	(491)	(39)
Land Tax	(443)	(45)	(443)	-
Overheads	(813)	(813)	(813)	-
Depreciation	(736)	(1,646)	(1,646)	(910)
	<b>(6,201)</b>	<b>(6,606)</b>	<b>(6,101)</b>	<b>100</b>
<b>Revenues</b>				
Fees and Charges	9445	9,446	10,857	1,412
Rents	347	347	420	73
	<b>9,792</b>	<b>9,793</b>	<b>11,277</b>	<b>1,485</b>
<b>Surplus</b>	<b>3,591</b>	<b>3,187</b>	<b>5,176</b>	<b>1,585</b>

### 5.2 On-Street Parking

Table 10: On-Street Parking

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
<b>Expenses</b>				
Labour	(3,351)	(3,210)	(2,959)	392
Materials and Services	(1,979)	(1,792)	(1,709)	270
Bad Debts	(350)	(350)	(350)	-
Overheads	(703)	(703)	(703)	-
Depreciation	(195)	(550)	(550)	(355)
	<b>(6,578)</b>	<b>(6,605)</b>	<b>(6,271)</b>	<b>307</b>
<b>Revenues</b>				
Other Fees and Charges	5360	5,360	8,325	2,965
Fines	5836	5,836	5,250	(586)
	<b>11,196</b>	<b>11,196</b>	<b>13,575</b>	<b>2,379</b>
<b>Surplus</b>	<b>4,618</b>	<b>4,591</b>	<b>7,304</b>	<b>2,686</b>

### 5.3 The Doone Kennedy Hobart Aquatic Centre

Table 11: The Doone Kennedy Hobart Aquatic Centre

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
<b>Expenses</b>				
Labour	(3,818)	(2,951)	(4,192)	(374)
Energy Costs	(451)	(431)	(459)	(8)
Materials and Services	(1,793)	(1,604)	(1,637)	156
Depreciation	(887)	(1,010)	(1,010)	(123)
Finance Costs	(60)	(35)	(41)	19
	<b>(7,009)</b>	<b>(6,031)</b>	<b>(7,339)</b>	<b>(330)</b>
<b>Revenues</b>				
Other Fees and Charges	4,360	3,158	4,736	376
Commission	15	20	15	-
Other	12	8	15	3
	<b>4,387</b>	<b>3,186</b>	<b>4,766</b>	<b>379</b>
<b>Surplus/(Deficit)</b>	<b>(2,622)</b>	<b>(2,845)</b>	<b>(2,573)</b>	<b>49</b>

### 5.4 Tasmanian Travel and Information Centre

Table 12: Tasmanian Travel and Information Centre (TTIC)

	2020-21 Budget (\$'000)	2020-21 Forecast (\$'000)	2021-22 Budget (\$'000)	Change (\$'000)
<b>Expenses</b>				
Labour	(452)	(395)	(579)	(127)
Materials and Services	(234)	(72)	(147)	87
Depreciation	(9)	(9)	(9)	-
Other	-	-	(2)	(2)
	<b>(695)</b>	<b>(476)</b>	<b>(737)</b>	<b>(42)</b>
<b>Revenues</b>				
Commission	345	81	180	(165)
Other Fees and Charges	529	185	362	(167)
Grants	150	150	150	-
Interest	9	5	6	(3)
	<b>1,033</b>	<b>421</b>	<b>698</b>	<b>(335)</b>
<b>Surplus / (Deficit)</b>	<b>338</b>	<b>(55)</b>	<b>(39)</b>	<b>(377)</b>

## 6. Appendix - Capital Expenditure Program 2021-22

### 6.1 Grant Funded Capital Works Program 2021-22

Project	Amount (\$'000)
<b><u>GRANT FUNDED CAPITAL WORKS PROGRAM 2021-22</u></b>	
<b>New Assets</b>	
Placemaking	25
Kemp Street - Shared Zone Road Surface Art Work Trial	
Public Toilet Strategy	
Tolmans Hill New Public Convenience and BBQ	657
Traffic Infrastructure	
Anglesea Street Footpath Upgrade	62
Argyle Street - Campbell Street Bicycle Facilities	1,725
Augusta Road - Lenah Valley Retail Precinct 40 km/h Zone	90
Boa Vista Road Kerb Bulbing (Friends School Pedestrian Crossing)	30
Clare St/ Harding St Kerb Bulbing Works	141
Gladstone St Pedestrian Crossing and Kerb Bulbings	95
New Town Rd at Salvos - Pedestrian Crossing Kerb Bulbings and Median Island	94
New Town Road/ Cross Street Median	94
Pedder Street - Pedestrian Crossing	95
Princes Street Children's Crossing	53
Salamanca Lawns Accessible Footpath Upgrade	90
	3,251
<b>Asset Upgrades</b>	
Buildings	
DKHAC Change Room Improvement/Upgrade	250
City Innovation - Connected Hobart	
Safer Communities Grant - Security Infrastructure Upgrade CBD & Surrounding Areas	342
Parks Infrastructure	
Intercity Cycleway Extension	685
Swan Street Park Redevelopment	551
Placemaking	
Elizabeth Street Retail Precinct Upgrade (Midtown) - UTAS Contribution	500
Public Toilet Strategy 2015 - 2025	
Long Beach Toilets	535
<i>Continued Next Page</i>	

Project	Amount (\$'000)
Sporting Infrastructure	
Clare St Oval Changerooms Refurbishment and Upgrade	450
Traffic Infrastructure	
Burnett Street / Campbell Street Channelisation	240
Elizabeth Street / Patrick Street Kerb Extensions	132
Strickland Ave (Brewery-Huon) Delineation Improvement	125
	<hr/> 3,810
<b>Asset Renewal</b>	
Road Infrastructure - Civil Works	935
Road Infrastructure - Reseal & Repair	356
	<hr/> 1,291
<b>Total Grant Funded Capital Works Program</b>	<hr/> <b>8,352</b>

## 6.2 Council Funded Capital Works Program 2021-22

Project	Amount (\$'000)
<b><u>COUNCIL FUNDED CAPITAL WORKS PROGRAM 2021-22</u></b>	
<b>New Assets</b>	
Buildings	
Multistorey Car Parks - Roof Safety Fence (Centrepoint)	250
Bushland Infrastructure	
Bushland Fund - Annual Allocation	50
City to Gardens Way - Davies Avenue Pedestrian Crossing	107
Queens Domain Traffic and Mobility Plan	50
Parks and Recreation	
Davies Avenue - Tennis Centre New concrete path	57
Davies Avenue - DKHAC to Tennis Centre - New Gravel Path	34
Davies Avenue - TCA Oval to Domain Athletics Centre - New Gravel Path	15
Davies Avenue Lighting Strategy	20
Davies Avenue Lighting Construction	280
City Innovation - Connected Hobart	
City Security - Security Operations Centre	200
Connected Precincts Infrastructure (CCTV, Digital Signage, WiFi, Sensors)	300
Crowded Spaces Response	180
City Innovation - Systems	
Employee Experience (HCM Project)	75
Enterprise Information Management and Collaboration (TRIM Replacement)	475
Phoenix Projects (Asset Master)	275
Phoenix Projects (Navision)	125
Emergency Management	
Realignment and Cadastre Consolidation	100
Parks Infrastructure	
Cleary's Gates and Vehicles - 2 Way Radio System Upgrade	150
New Street Trees	50
	<b>2,793</b>
<b>Asset Upgrades</b>	
Bushland Infrastructure	
City to Gardens Way - Design and Implementation of Interpretation and Signage	40
City to Gardens Way - Resurfacing Footpath Between Government House & Tasman Hwy	80
City to Gardens Way - Gravel Path Between SMA-RTBG	120
City to Gardens Way - Widening Roadside Footpath Btwn Government House & Gardens	83
City to Gardens Way - Lower Domain Road & Tasman Highway Pedestrian Crossing	10
<i>Continued Next Page</i>	

Project	Amount (\$'000)
City Innovation - Sustainable Hobart	
Energy Savings Action Plan Initiatives (2021-2025) - Annual Requirement	100
Street Light Acquisition	300
Parks and Recreation	
TCA Car Park Design	50
Placemaking	
Elizabeth Street Retail Precinct Upgrade (Midtown)	150
Public Toilet Strategy (2015-2025) - Annual Requirement	
Public Convenience - Annual Allocation for Accessibility Upgrades	50
Queens Domain Program	
Regatta Grounds Pathway - Bridge of Remembrance Cycleway Underpass	250
Sporting Infrastructure	
Clare St Oval Changerooms Refurbishment and Upgrade	650
Stormwater Reticulation & Rivulets	
Maypole Stormwater Upgrade	100
Traffic Upgrades	
Accessible Parking Annual Allocation	50
Accident Blackspot Project Annual Allocation	50
Implementation Of Transport Strategy	200
Local Area Traffic Management Works Annual Allocation	50
Walking Infrastructure	
City Laneways - Access and Lighting Upgrades	100
Road Strategy Project Annual Allocation - Disability Access	30
	2,463
<b>Asset Renewal</b>	
Buildings Renewal	3,958
Bushland Infrastructure Renewal	1,795
Parks Infrastructure Renewal	1,853
Roads Infrastructure Renewal	10,321
Smart Cities & Lighting Infrastructure Renewal	300
Solid Waste Management Renewal	315
Sporting Facilities Renewal	859
Stormwater Reticulation & Rivulets Renewal	2,953
Valuation Roll Renewal (Various Items)	680
	23,034
<b>Total Council Funded Capital Works Program</b>	<b>28,290</b>

### 6.3 Total Capital Expenditure Program 2021-22

2021-22	
	Budget (\$'000)
Grant Funded Capital Works Program	8,352
Council Funded Capital Works Program	28,290
Plant & Equipment	<u>6,315</u>
<b>Total Capital Expenditure Program</b>	<b>42,957</b>