



BUDGET ESTIMATES

2020-21 FINANCIAL YEAR

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1. Introduction

The Budget Estimates is an important planning and resource tool vital to the ongoing financial sustainability of Council and should be read in conjunction with the City of Hobart Long Term Financial Management Plan, which forecasts the activities that Council proposes to undertake over the medium to longer term to achieve its strategic objectives and community expectations. The budget sets out the expected revenue and expenditure for operational, strategic and capital activities for the coming year and also incorporates Council's rating strategies. Pursuant to the *Local Government Act 1993 (Tas)*, Council is required to adopt its Estimates by 31 August each year.

The City of Hobart is acutely aware of the serious immediate and long-term impacts of the COVID-19 health crisis. As a Council, we have responded quickly to protect the health and wellbeing of our community and support residents, local businesses and community organisations whilst maintaining essential services.

The City of Hobart's budget for 2020-21 has been shaped by the economic impacts of the COVID-19 pandemic. While difficult to estimate the impacts, which will be determined by how quickly the City recovers, the estimate is a \$17.66M loss of revenue for the City for 2020-21 including that from parking fees and charges, parking fines, other fees and charges, distributions from Council's membership of TasWater and rents on Council owned properties.

Over the coming months Council's focus will be on delivering essential services and community support and then as the full extent of the pandemic becomes clearer the City will update the budget outlook and release a mid-year revised budget and Long Term Financial Management Plan.

While the City has experienced these economic impacts, the City is also committed to maintaining services to the community and assist those most critically impacted by the economic slowdown caused by the pandemic. Key aspects of the 2020-21 budget include:

- An operating budget of \$135.5 million for the delivery of services to the community.
- A community support package that includes:
 - A rates freeze by adopting a zero per cent increase in general and service rates for 2020-21. The Council will also freeze the waste collection service charges, the landfill rehabilitation service charges and the green waste service charge. Council introduced a new food organics garden organics (FOGO) kerbside collection service in 2019-20. For 2020-21 the cost of the FOGO kerbside collection will be \$10 per property and will be combined with the existing \$50 green waste service charge.
 - Financial hardship assistance of up to \$4.6 million for those ratepayers experiencing genuine financial hardship.
 - A zero per cent increase in all other fees and charges to support the community in doing business with the City.

- Rent relief for tenants of Council owned properties experiencing financial hardship.
 - A community, creative and business grants program of \$1.167 million.
- A capital works program of \$34.113 million that will focus on renewing and maintaining the City's assets. The City is also applying for a range of stimulus grants.
- Underlying operating budget deficit of \$11.806 million.
- A reduction of \$5.3 million across programs and activities.
- New borrowings of \$15 million will be initially undertaken in 2020-21 with consideration of whether further borrowings of up to \$31 million will be required in the mid-year budget review. Existing debt principal repayments of \$4.43 million will be paid.

2. Operating Budget

Council's operating result is shown in Table 1 below.

Council's underlying deficit is forecast to be \$11.806 million in 2020-21.

Table 1: Operating Result

	Ref.	2019-20 Budget (\$'000)	2019-20 Forecast (\$'000)	2020-21 Budget (\$'000)	Change (\$'000)
Expenses					
Labour	2.1.1	(62,117)	(60,973)	(60,104)	2,013
Materials and services	2.1.2	(33,173)	(30,267)	(29,024)	4,149
Depreciation	2.1.3	(22,032)	(23,440)	(23,577)	(1,545)
Fire Levy	2.1.4	(11,388)	(11,388)	(11,388)	-
Energy costs	2.1.5	(2,318)	(2,219)	(2,272)	46
Bad Debts	2.1.6	(351)	(350)	(350)	1
Finance Costs	2.1.7	(2,334)	(1,737)	(2,004)	330
Asset write-offs	2.1.8	(2,202)	(4,874)	(2,561)	(359)
Other	2.1.9	(4,931)	(4,744)	(4,267)	664
		(140,846)	(139,992)	(135,547)	5,299
Revenues					
Rates and Charges	2.2.1	88,394	88,493	83,540	(4,854)
Parking Fines	2.2.2	8,463	5,959	5,836	(2,627)
Operating Grants	2.2.3	3,226	3,257	3,356	130
Distributions from TasWater	2.2.4	2,172	1,086	1,086	(1,086)
Rents	2.2.5	3,714	3,170	2,388	(1,326)
Interest	2.2.6	930	412	225	(705)
Fire Levy collection fee	2.2.7	455	455	455	-
Fees and Charges - car parks	2.2.8	11,219	8,929	9,442	(1,777)
Fees and Charges - on street parking	2.2.9	7,389	5,544	5,270	(2,119)
Fees and Charges - other	2.2.10	15,437	12,900	12,143	(3,294)
		141,399	130,205	123,741	(17,658)
Underlying Deficit		553	(9,787)	(11,806)	(12,359)
Capital items and timing adjustments					
Capital Grants	2.2.3	550	1,853	685	135
Financial assistance grants in advance	2.2.3	(1,355)	56	(1,411)	(56)
2018 Storm Event	2.2.11	(85)	(203)	-	85
Deficit		(337)	(8,081)	(12,532)	(12,195)

2.1 Expenses

2.1.1 Labour

Table 2: Labour

	Ref.	2019-20 Budget (\$'000)	2019-20 Forecast (\$'000)	2020-21 Budget (\$'000)	Change (\$'000)
Employee costs	2.1.1.1	(61,192)	(59,668)	(59,530)	1,662
External labour	2.1.1.2	(925)	(1,305)	(574)	351
		(62,117)	(60,973)	(60,104)	2,013

Employee costs

Employee costs include wages and salaries, labour on-costs and leave entitlements. Wages and salaries include the direct costs of employees such as base pay, overtime and allowances. Labour on-costs include workers compensation insurance, superannuation contributions and payroll tax levied by the State Government. Leave entitlements include annual leave, long service leave, sick leave, public holidays and other leave accruing to employees.

External Labour

External labour includes all labour sourced from external labour-hire companies to fill short-term vacancies across a variety of disciplines.

2.1.2 Materials and Services

The individual expense categories which comprise “Materials and Services” is provided in Table 3 below.

Table 3: Materials and Services

	2019-20 Budget (\$'000)	2019-20 Forecast (\$'000)	2020-21 Budget (\$'000)	Change (\$'000)
Water and sewerage charges	(985)	(1,014)	(1,030)	(45)
Consultancy Fees	(3,829)	(3,015)	(1,969)	1,860
Materials	(1,830)	(1,674)	(1,738)	92
Stock Purchases	(759)	(614)	(653)	106
Chemicals and Herbicides	(251)	(243)	(266)	(15)
Contractor Charges	(10,266)	(10,296)	(10,840)	(574)
Lease and Rental	(1,410)	(1,426)	(1,388)	22
Licence Costs	(2,562)	(2,050)	(2,049)	513
Motor Vehicle Registration	(203)	(203)	(206)	(3)
Vehicle Expenses - Fuel	(841)	(836)	(846)	(5)
Advertising and Promotions	(778)	(592)	(615)	163
Mobile Phone Costs	(254)	(240)	(252)	2
Communications - Telephones, Faxes	(326)	(306)	(266)	60
Legal Expenses	(902)	(963)	(857)	45
Conferences and Seminars (Registration)	(172)	(121)	-	172
Travel (incl Accom, fares, meals allow,)	(346)	(188)	-	346
Equipment Maintenance	(297)	(280)	(375)	(78)
Insurance	(958)	(1,037)	(1,124)	(166)
Publications/Subscriptions/Memberships	(340)	(306)	(346)	(6)
Plant Hire	(1,440)	(1,260)	(1,033)	407
Printing and Stationery	(456)	(363)	(403)	53
Training Courses	(458)	(396)	(250)	208
Postage	(219)	(216)	(229)	(10)
Security	(945)	(912)	(850)	95
Credit Card Fees	(1,066)	(729)	(721)	345
Other	(4,429)	(3,982)	(3,860)	569
	(36,322)	(33,262)	(32,166)	4,156
less amounts capitalised	3,149	2,995	3,142	(7)
	(33,173)	(30,267)	(29,024)	4,149

2.1.3 Depreciation

Depreciation expense is expected to increase by \$1.545 million from the 2019-20 budget to \$23.58 million in 2020-21.

2.1.4 Fire Levy

The fire levy will remain at \$11.388 million in 2020-21 due to the decision by the State Government to freeze council contributions at 2019-20 levels. Pursuant to the *Fire Service Act 1979*, local government acts as a collection agent for this State Government levy, which is paid directly to the State Fire Commission. Council earns a 4% collection fee which is included in revenue (refer to section 2.2.7).

2.1.5 Energy Costs

Energy costs are expected to decrease by \$46 000 to \$2.27 million due to energy efficiencies.

2.1.6 Bad Debts

Council maintains a provision for bad and doubtful debts, which is mainly in respect to parking fines. Bad debts will remain similar to 2019-20 at \$350 000.

2.1.7 Finance Costs

Finance costs will decrease by \$330 000 from the 2019-20 budget but compared to the 2019-20 forecast budget, finance costs will increase by \$267 000 due to the following:

- Interest on borrowings increasing from \$1.64 million to \$1.94 million due to the take-up of additional borrowings;
- Finance costs associated with Council's landfill restoration liability (decreasing from \$101 000 to \$57 000); and
- Finance costs associated with Council's defined-benefit superannuation scheme liability increasing by \$12 000 based on actuarial advice.

2.1.8 Asset Write-Offs

Asset write-offs comprise the remaining value of infrastructure assets replaced as part of Council's asset renewal program. The amount of \$2.56 million estimated for 2020-21 is \$359 000 more than the original 2019-20 budget but is \$2.3 million less than the 2019-20 forecast budget due to project close-out activity during 2019-20.

2.1.9 Other Expenses

The individual items which comprise "Other Expenses" is provided in Table 4 below.

Table 4: Other Expenses

	2019-20 Budget (\$'000)	2019-20 Forecast (\$'000)	2020-21 Budget (\$'000)	Change (\$'000)
Grants and Specific Purpose Benefits	(2,670)	(2,526)	(1,848)	822
Rate remissions (net)	(57)	(55)	(57)	-
Fringe Benefits Tax	(290)	(290)	(290)	-
Land Tax	(849)	(849)	(1,017)	(168)
Auditors Remuneration	(190)	(147)	(180)	10
Myer payments	(875)	(875)	(875)	-
Other	-	(2)	-	-
	(4,931)	(4,744)	(4,267)	664

Grants and Specific Purpose Benefits

Council supports a diverse range of community, cultural, economic and environmental organisations and events. As the business sector within Hobart has been particularly impacted by COVID-19, grant funds for the 2020-21 financial year have been redistributed to provide greater support to locally owned small business, sole traders and charitable community support organisations.

Grants and benefits have decreased in 2020-21 due to reductions in sponsorship for the Dark Mofo event and the removal of free entry weekends for Hobart rate payers to McRobies Gully Waste Management Centre. The decrease also reflects contributions for the St George's Church restoration that were incurred in 2019-20 but not required in 2020-21.

Land Tax

Land Tax has increased by \$168 000 due to increases in land values of Council owned properties as advised by the Office of the Valuer-General.

Myer Payments

Council's agreement with Myer Pty Ltd (Myer) in relation to the Myer site redevelopment in Liverpool Street. The maximum amount that may be payable in 2020-21 is \$0.875 million and this amount has been included in the 2020-21 budget. It is noted that 2020-21 represents the last year of the agreement.

2.2 Revenues

2.2.1 Rates and Charges

As part of the City's COVID-19 community support package, Council has resolved to freeze rate increases for 2020-21. This means that there will be a zero per cent rates increase for 2020-21.

In total, rates revenue will be \$83.5 million, a decrease from 2019-20. The decrease is due to:

- \$4.6M estimated for rates relief under the City of Hobart Financial Hardship Assistance Policy.
- Rates exemptions for charitable purposes pursuant to section 87(1)(d) of the *Local Government Act 1993*.

Service charges to provide funding for rehabilitation costs at Council's McRobies Gully landfill site following completion of land filling were introduced in 2011-12. Up until 2017-18, the amounts were \$50 for residential properties and \$100 for non-residential properties. The amounts were thereafter decreased to \$10 for residential properties and \$20 for non-residential properties. These amounts remain unchanged for 2020-21.

Waste management service charges remain unchanged from the previous year at \$250 for residential properties and \$500 for non-residential properties.

A kerbside green waste collection service charge was introduced in 2016-17 at \$50 for properties meeting certain criteria within the municipal area and has remained at \$50 since then. In 2019-20 a Food Organics Garden Organics (FOGO) kerbside collection service was introduced to complement the green waste collection service provided to those properties that received a greenwaste garbage bin. For 2020-21 the cost of the FOGO kerbside collection will be \$10 per property and will be combined with the existing \$50 green waste service charge.

The fire levy will remain at \$11.388 million in 2020-21 due to the decision of the State Government to freeze council contributions at 2019-20 levels. Pursuant to the *Fire Service Act 1979*, local government acts as a collection agent for this State Government levy, which is paid directly to the State Fire Commission.

2.2.2 Parking Fines

While infringement unit rates have been increased by the State Government from 2019-20 rates, the City's revenue from parking fines has been significantly impacted by COVID-19 and will reduce by \$2.6 million from the 2019-20 budget.

2.2.3 Grants

Operating grants mainly comprise of Commonwealth Government Financial Assistance Grants (FAGs) which will total \$2.810 million in the 2020-21 year. However, advice from the Federal Government indicates that 50 percent of this amount will be brought forward and paid in 2019-20. The Estimates therefore include a timing adjustment of \$1.411 million between the two years.

Capital grants include \$0.685 million for Roads to Recovery project.

2.2.4 Distributions from TasWater

Council's ownership interest in TasWater entitles it to receive annual distributions of dividends. The TasWater corporate plan provided for \$20 million to be distributed to owner councils in 2020-21 and the City of Hobart's share of this would have been approximately \$2.172 million. However, based on advice from TasWater that due to the impacts of COVID-19 on TasWater and its customers, it will not receive its distribution for the first half of 2020-21. Expected revenue has therefore been revised down from \$2.172M to \$1.086 million.

2.2.5 Rents

Property rental income is expected to decrease by \$1.326 million from 2019-20 budget due to impacts of COVID-19. Reduced rental income is expected from Salamanca and Taste of Tasmania stallholders and from Council owned properties due to rental relief provided in accordance with the *COVID-19 Disease Emergency (Commercial Leases) Act 2020*.

2.2.6 Interest

Interest income is expected to decrease by \$705 000 from the 2019-20 budget due to lower forecast cash holdings and current interest rates.

2.2.7 Fire Levy Collection Fee

The 4% collection fee earned by Council for collecting the fire levy on behalf of the State Fire Commission will remain the same as 2019-20 due to the State Government's decision to freeze contributions from councils at 2019-20 levels.

2.2.8 Fees and Charges – Car Parks

The City's revenue from the usage of car parks has been significantly impacted by COVID-19 restrictions and is estimated to reduce by \$1.78 million from the 2019-20 budget.

2.2.9 Fees and Charges – On-Street Parking

On-street parking collections have been significantly impacted by COVID-19 restrictions and are estimated to reduce by \$2.119 million from the 2019-20 budget.

2.2.10 Fees and Charges – Other

Other fees and charges have also been significantly impacted by COVID-19 and are estimated to reduce by \$3.294 million from the 2019-20 budget. Further detail of the individual items in fees and charges – other is provided in Table 5 below.

Table 5: Other Fees and Charges

Description	2019-20	2019-20	2020-21	Change
	Budget	Forecast	Budget	
	\$'000	\$'000	\$'000	(\$'000)
The Doone Kennedy Hobart Aquatic Centre	6,074	4,111	4,386	(1,688)
Landfill Charges	1,610	1,629	1,924	314
Plumbing Compliance fees	470	470	374	(96)
Tasmanian Travel & Information Centre	964	782	771	(193)
Taste of Tasmania	1,300	1,127	-	(1,300)
Customer Services	300	290	300	0
Sporting Facility hire	415	220	322	(93)
Public Health	367	359	144	(223)
Building Compliance fees	401	401	320	(81)
Roads Policy & Management	137	137	151	14
External Services revenue	415	618	503	88
Development Appraisal fees	1,040	875	980	(60)
Stormwater Maintenance	50	65	154	104
Other	1,894	1,814	1,814	(80)
Total Fees & Charges	15,437	12,900	12,143	(3,294)

2.2.11 Severe Weather Event 2018

Provision was made in the 2019-20 budget for expenses and revenues resulting from the weather event of 10 May 2018. Costs have been incurred in relation to insurable losses, and in relation to both essential and non-essential infrastructure.

There are no operating costs budgeted in 2020-21.

These expenses and revenues are excluded from the underlying result.

\$2 million is included in the capital budget for remaining renewal of assets damaged during the 2018 severe weather event, including roads, bushland, stormwater infrastructure and the McRobies Gully Waste Management Centre.

3. Capital Budget

3.1 Overview

Capital expenditure will consist of the following two components: -

- Infrastructure
- Plant and Equipment

The budget provides capital works funding of \$34.113 million as summarised in the following table.

Table 7: Capital Expenditure

	2019-20 Budget (\$'000)	2019-20 Forecast (\$'000)	2020-21 Budget (\$'000)	Change (\$'000)
New Assets / Upgrades				
- Infrastructure	(14,903)	(18,127)	(9,177)	5,726
- Plant and Equipment	(520)	(572)	(146)	374
Asset Renewal				-
- Infrastructure	(17,794)	(16,612)	(23,436)	(5,642)
- Plant and Equipment	(4,220)	(3,900)	(1,354)	2,866
Total	(37,437)	(39,211)	(34,113)	3,324

Funding sources for this \$34.113 million program comprise: -

- Capital Grants \$0.68 million;
- Plant and Equipment sales \$0.7 million;
- Borrowings of up to \$15 million; and
- Funds from operations and cash reserves \$17.74 million.

Capital expenditure on infrastructure will be \$32.6 million in 2020-21 and includes \$12.6 million carry forward from 2019-20.

Further detail is provided in chapter 6 where individual projects are listed.

3.2 Plant and Equipment

Council's plant and equipment budget comprises:

- Vehicle fleet, major and minor plant,
- Information technology items, and
- General plant including office furniture and equipment.

Council's vehicle fleet, major plant items and PCs is normally subject to a rolling replacement program. In each case, forward estimates are compiled to aid replacement decision-making. Funding for 2020-21 will be significantly reduced and reviewed during the mid-year budget review.

Capital expenditure on plant and equipment will total \$1.5 million in 2020-21, comprised as follows: -

Table 8: Plant and Equipment

	2019-20 Budget (\$'000)	2019-20 Forecast (\$'000)	2020-21 Budget (\$'000)	Change (\$'000)
Vehicle fleet, major and minor plant	(2,495)	(2,038)	(750)	1,745
Information technology	(996)	(1,308)	(250)	746
General plant including office equipment	(1,249)	(1,126)	(500)	749
Total	(4,740)	(4,472)	(1,500)	3,240

The vehicle fleet and major plant budget for 2020-21 will be \$600 000 and the budget for minor plant purchases will be \$150 000.

The information technology budget includes desk-top computers, laptops, server replacements and communication equipment.

4. Financing

Council's debt levels, actual and forecast are: -

30 June 2019	\$38.14M
30 June 2020	\$55.14M
30 June 2021	\$65.72M

As a result of a successful application to the State Government local government three year interest free loan scheme, where the City nominated infrastructure projects estimated to cost \$24.5 million as well as \$4.6 million for rates financial hardship assistance, the City has a borrowing facility of up to \$31 million.

Initially, borrowings of \$15 million will be taken up to assist the Council's cash flow, capital works in the City and provide support to those who need it most in the community by way of the community support package. Council will consider whether it will require additional borrowings in the mid-year budget review.

Council will also repay \$4.43 million of existing debt.

5. Commercial-Like Undertakings

5.1 Off-Street Parking

Table 9: Off-Street Parking

	2019-20 Budget (\$'000)	2019-20 Forecast (\$'000)	2020-21 Budget (\$'000)	Change (\$'000)
Expenses				
Labour	(1,235)	(1,101)	(877)	358
Energy costs	(156)	(156)	(148)	8
Materials and services	(2,731)	(2,802)	(2,732)	(1)
Rates and Charges	(452)	(447)	(452)	-
Land Tax	(374)	(374)	(443)	(69)
Overheads	(813)	(813)	(813)	-
Depreciation	(736)	(715)	(736)	-
	(6,497)	(6,408)	(6,201)	296
Revenues				
Fees and Charges	11219	8,929	9,442	(1,777)
Rents	459	459	347	347
	11,678	9,388	9,789	(1,430)
Surplus	5,181	2,980	3,588	(1,134)

5.2 On-Street Parking

Table 10: On-Street Parking

	2019-20 Budget (\$'000)	2019-20 Forecast (\$'000)	2020-21 Budget (\$'000)	Change (\$'000)
Expenses				
Labour	(3,802)	(3,617)	(3,351)	451
Materials and services	(2,339)	(1,784)	(1,979)	360
Bad Debts	(350)	(350)	(350)	-
Overheads	(703)	(703)	(703)	-
Depreciation	(195)	(189)	(195)	-
	(7,389)	(6,643)	(6,578)	811
Revenues				
Fees and Charges	7389	5,544	5,270	(2,119)
Fines	8463	5,959	5,836	(2,627)
	15,852	11,503	11,106	(4,746)
Surplus	8,463	4,860	4,528	(3,935)

5.3 The Doone Kennedy Hobart Aquatic Centre

Table 11: The Doone Kennedy Hobart Aquatic Centre

	2019-20	2019-20	2020-21	Change
	Budget	Forecast	Budget	
	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Expenses				
Labour	(3,946)	(3,071)	(3,818)	128
Energy costs	(470)	(387)	(451)	19
Materials and services	(1,650)	(1,296)	(1,793)	(143)
Depreciation	(887)	(861)	(887)	-
Finance Costs		-	(60)	(60)
	(6,953)	(5,615)	(7,009)	(56)
Revenues				
Fees and Charges	6,074	4,111	4,385	(1,689)
Other	2	5	2	-
	6,076	4,116	4,387	(1,689)
Surplus / (Deficit)	(877)	(1,499)	(2,622)	(1,745)

5.4 Tasmanian Travel and Information Centre

Table 12: Tasmanian Travel and Information Centre (TTIC)

	2019-20	2019-20	2020-21	Change
	Budget	Forecast	Budget	
	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Expenses				
Labour	(1,024)	(950)	(453)	571
Materials and services	(320)	(247)	(235)	85
Depreciation	(9)	(8)	(9)	-
Other	(2)	(1)	-	2
	(1,355)	(1,206)	(697)	658
Revenues				
Commission	442	342	345	(97)
Other fees and charges	588	506	529	(59)
Grants	150	150	150	-
Interest	20	17	9	(11)
	1,200	1,015	1,033	(167)
Surplus / (Deficit)	(155)	(191)	336	491

6. Appendix - Capital Expenditure Program 2020-21

10 Year Capital Works Program - Transforming Hobart

As at: 20 May 2020

				TOTAL 20/21 PROGRAM	Allocation	
				Including Carry Forwards	NEXT YEAR	
Program	Sub Program	Project		Reference	Year 1	
Total					2020/2021	
Program						
New	City Governance	Phoenix Projects	524,543	See Worksheet	-	
New	City Innovation - Systems	Enterprise Information Management	500,000	2019-006714	-	
New	Placemaking	Rose Garden Bridge	500,000	Needs Master #	500,000	
New	City Innovation - Connected Hobart	City Security - Security Operations	300,000	2020-001576	300,000	
New	City Innovation - Connected Hobart	Crowded Spaces Response	270,000	2017-021039	201,000	
New	City Innovation - Connected Hobart	Connected Precincts Infrastructure	201,000	2019-006719	-	
New	Bushland Infrastructure	Bushland Fund - Annual Allocation	153,213	2012-033541	-	
New	City Innovation - Systems	Identity, Access Control and Monitoring	100,000	2019-020463	100,000	
New	Emergency Management	Clearys Gates and Vehicles - 2 Way	50,000	2018-011351	50,000	
New	Stormwater Reticulation & Rivulets	Implementation of SW Strategy -	44,815	2015-021091	-	
			2,643,571	TOTAL - NEW ASSETS	1,151,000	
					ORIGINAL BUDGET - NEW ASSETS	4,535,000

UPGRADE

Upgrade	Buildings	DKHAC - Major Refurbishment &	100,000	2015-017915	-	
Upgrade	Buildings	South Hobart Community Centre	50,000	2019-000905	-	
Upgrade	Bushland Infrastructure	Fire trail upgrades	600,000	2017-021032	500,000	
Upgrade	City Innovation - Sustainable Hobart	Street Light Acquisition (TasNetworks)	200,000	2015-020055	200,000	
Upgrade	Cycling Infrastructure	Cycling Infrastructure - Implementation	150,000	2017-005122	50,000	
Upgrade	Parking	North Hobart Parking Expansion	541,185	2015-021097	-	
Upgrade	Parking	Intergrated Parking Systems (IPS)	245,894	2015-021003	-	
Upgrade	Parking	Bathurst Lane	100,000	Check #	-	
Upgrade	Parks Infrastructure	Huon Road Uphill	56,000	2015-020032	-	
Upgrade	Placemaking	Action 14 - Salamanca Pedestrian Works	1,773,757	2016-021940	1,611,531	
Upgrade	Placemaking	Action 19 - Kemp Street Project	500,000	2015-020406	-	
Upgrade	Placemaking	Action 14 - Salamanca Pedestrian Works	500,000	2016-021941	500,000	
Upgrade	Placemaking	Action 04 - Collins Street / Hobart	250,000	2015-008685	-	
Upgrade	Placemaking	Action 02 - No 3 - Elizabeth Street Bus	154,167	2015-008107	-	
Upgrade	Placemaking	Elizabeth Street Retail Precinct Upgrade	94,707	2015-020295	-	
Upgrade	Public Toilet Strategy 2015-2025	Public Convenience - Annual Allocation	100,000	2016-003180	50,000	
Upgrade	Roads and Environmental Infrastructure	Creek Road - New Town to Wilks -	136,748	2018-020207	-	
Upgrade	Roads and Environmental Infrastructure	DDA CBD Tactile Installation	25,261	2018-007694	-	
Upgrade	Roads and Environmental Infrastructure	Liverpool Crescent - Pedestrian	20,000	2016-003430	-	
Upgrade	Stormwater Reticulation & Rivulets	Liverpool Cres Stormwater Upgrade	50,000	2019-014495	-	
Upgrade	Stormwater Reticulation & Rivulets	Letitia Street - Ryde St to Wellington St	80,000	2017-019494	80,000	
Upgrade	Stormwater Reticulation & Rivulets	2 Amanda Crescent Stormwater	30,000	2019-014402	30,000	
Upgrade	Traffic Upgrades	Implementation Of Transport Strategy	250,000	2016-000605	200,000	
Upgrade	Traffic Upgrades	Murray St No.90 - Accessible Parking -	44,999	2018-015637	-	
Upgrade	Traffic Upgrades	Accessible Parking Annual Allocation	50,000	2017-005123	50,000	
Upgrade	Traffic Upgrades	Accident Blackspot Project Annual	50,000	2017-005121	50,000	
Upgrade	Traffic Upgrades	Local Area Traffic Management Works	50,000	2017-005112	50,000	
Upgrade	Walking Infrastructure	City Laneways - Access and Lighting	170,000	2015-020057	100,000	
Upgrade	Walking Infrastructure	Road Strategy Project Annual Allocation	30,000	2017-005124	30,000	
Upgrade	Wellington Park - One Mountain	Unnamed / Drops Climber Track	285,174	2019-012177	247,500	
			6,679,279	TOTAL - UPGRADE ASSETS	3,989,031	
					ORIGINAL BUDGET - UPGRADE ASSETS	5,940,000
					TOTAL - NEW + UPGRADE ASSETS	5,140,031
					ORIGINAL BUDGET - NEW + UPGRADE ASSETS	10,475,000

RENEWALS

Renewal	Roads - Renewals	As Per Scheduled Conquest Programs	10,024,475	Listed in PMI	7,633,000	
Renewal	Buildings - Renewals	As Per Scheduled Conquest Programs	3,988,473	Listed in PMI	2,413,500	
Renewal	Stormwater - Renewals	As Per Scheduled Conquest Programs	3,380,819	Listed in PMI	2,316,000	
Renewal	Parks - Renewals	As Per Scheduled Conquest Programs	1,786,799	Listed in PMI	1,262,938	
Renewal	Sporting - Renewals	As Per Scheduled Conquest Programs	591,142	Listed in PMI	192,379	
Renewal	Bushland - Renewals	As Per Scheduled Conquest Programs	1,149,596	Listed in PMI	431,000	
Renewal	Solid Waste - Renewals	As Per Scheduled Conquest Programs	1,855,989	Listed in PMI	1,365,000	
Renewal	Public Art - Renewals	As Per Scheduled Conquest Programs	-	Listed in PMI	-	
Renewal	Valuation Roll Renewal 2021 / 22	Special renewal every 5 years - moved	-	2016-021620	-	
Renewal	Parking - Renewals	New asset portfolio - Renewals audit	513,130	Listed in PMI	-	
Renewal	Smart Cities & Lighting - Renewals	New asset portfolio - Renewals audit	-		-	
			23,290,423	TOTAL - RENEWAL ASSETS	15,613,817	
					ORIGINAL BUDGET - RENEWAL	20,994,373

10 Year Capital Works Program - Transforming Hobart

As at: 20 May 2020

Program	Sub Program	Project	Including Carry Forwards	Reference	Allocation
					TOTAL 20/21 PROGRAM
	Total				Year 1
					2020/2021

(P&E) - New and Renewals					
ICT P&E - Renewals			250,000	Detailed in Conq.	250,000
Fleet P&E - (Net including resale)	Asset portfolio - With Minor Plant P&E		600,000	Detailed in Conq.	600,000
Minor Plant P&E - Renewals	Managed by Fleet team - Historic annual		150,000	Annual allocation	150,000
P&E - Taste of Tasmania	Community Life specific P&E		-	Annual allocation	-
P&E - TTIC	Community Life specific P&E		-		-
P&E - Salamanca Market	Community Life specific P&E		50,000	Annual allocation	50,000
P&E - DKHAC pool and gym	Community Life specific P&E		150,000		150,000
P&E - Christmas Decorations	Community Life specific P&E		-	Annual allocation	-
General P&E (Requested via Ops)	Estimate only after all other P&E		300,000		300,000
			1,500,000	TOTAL - PLANT AND EQUIPMENT	1,500,000
				ORIGINAL BUDGET - PLANT AND EQUIPMENT	4,500,000

TOTAL FUNDING REQUESTS - NEW, UPGRADE, RENEWAL ASSETS + 19/20 CARRY FORWARDS **34,113,273**