



# CITY OF HOBART

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## ANNUAL PLAN 2025–26

Progress report for the period ending  
31 March 2026



City of **HOBART**

# Introduction

The ten-year Capital City Strategic Plan sets out the outcomes and strategies which will lead to the achievement of the community's vision, *Hobart: A community vision for our island capital*. The City of Hobart 2025-26 Annual Plan set out the major action and initiatives for the year that contribute to the achievement of the outcomes of the Strategic Plan.

Achievement of the outcomes and strategies in the strategic plan are guided by the pillars from the community vision:

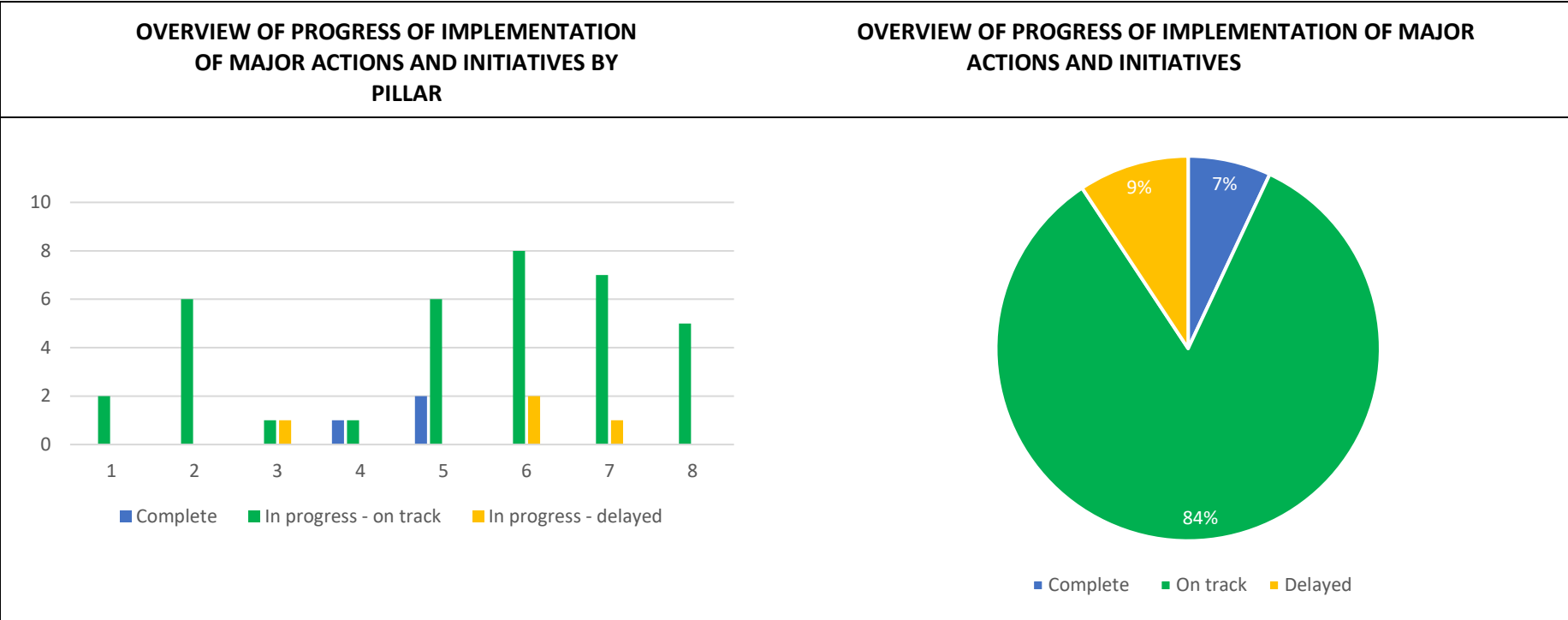
- Pillar 1: Sense of place
- Pillar 2: Community inclusion, participation and belonging
- Pillar 3: Creativity and culture
- Pillar 4: City economies
- Pillar 5: Movement and connectivity
- Pillar 6: Natural environment
- Pillar 7: Built environment
- Pillar 8: Governance and civic involvement

This report provides a snapshot of progress against the major actions and initiatives in the 2025-26 Annual Plan for the period ending 31 March 2026.




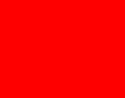
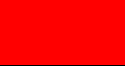
# ANNUAL PLAN PROGRESS REPORT FOR THE PERIOD ENDING 31 MARCH 2026

# Annual Plan quarterly progress for the year ending 2025-26.

The 2025-26 Annual Plan has 43 major actions and initiatives listed, progress For the period ending 31 March 2026: 84 per cent are in progress and on track, 7 per cent have been completed, and 9 per cent are in progress but there is some delay. There are no actions on hold and all have been started or are scheduled to start in line with a project plan before the end of the year.



Terms used in this report to describe progress.

Term	Definition	Colour coding
Complete	The action has been fully completed or the actions for the year for a particular project/program have been completed.	
In Progress – on track	The action is continuing and is on schedule.	
In Progress - delayed	This action is continuing and is behind schedule.	
On hold	The action is on hold – could be for several reasons including change to priorities, factors outside of our control, resourcing etc..	
Carry forward	The action has not progressed during the year and is listed for action in the following year.	

## PILLAR 1: SENSE OF PLACE

### Community panel's vision statement

We are a city of unique beauty, environment, heritage and people, built on a shared sense of ownership, pride and wonder. This spirit of place has been shaped by Tasmanian Aboriginal people for tens of thousands of years and continues to be shaped by all who have called Hobart home. It is developed jointly by community, private enterprise and government, valuing and enhancing our Hobart identity.

#### Outcomes:

- 1.1 Hobart keeps a strong sense of place and identity, even as the city changes.
- 1.2 Hobart's cityscape reflects the heritage, culture and natural environment that make it special.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
1	1.1.1	Actively participate in the review of the governance arrangements and master planning for Kunanyi/ Mount Wellington and develop an agreed future direction and sustainable funding model.	In Progress – on track	The CEO is continuing to participate in the working group for the review, which is currently focussing on the development of future governance recommendations for the mountain. At this stage it is still intended that the recommendations will be released in the first half of 2026.
2	1.2.2	Develop a streetscape improvement plan for Montpelier Retreat from Salamanca Place to Hampden Road.	In Progress – on track	A design concept has been developed and presented to ELT. Officers will engage with key businesses and property owners prior to progressing the project to a Hobart Workshop Committee.

## PILLAR 2: COMMUNITY INCLUSION, PARTICIPATION AND BELONGING

### Community panel's vision statement

We are an island capital city that is socially inclusive and coherently connected, whose people are informed, safe, happy, healthy and resilient.

#### Outcomes:

- 2.1 Hobart is a place that recognises and celebrates Tasmanian Aboriginal people, history and culture, working together towards shared goals.
- 2.2 Hobart is a place where diversity is celebrated and everyone can belong, and where people have opportunities to learn about one another and participate in city life.
- 2.3 Hobart communities are active, have good health and wellbeing and are engaged in lifelong learning.
- 2.4 Hobart communities are safe and resilient, ensuring people can support one another and flourish in times of hardship.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
3	2.1.2	Implement the final stage of the Crowther Reinterpreted project.	In Progress – on track	The Expression of Interest for the design and writers has closed. The designer and three writers have been commissioned. The works are currently being developed, and a presentation is scheduled for the Hobart Workshop on 13 April.
4	2.1.4	Develop a First Nations Procurement Policy that supports the economic growth of First Nations businesses and employment opportunities for Aboriginal and Torres Strait Islander People.	In Progress – on track	This is an action in the Country, Culture People 2025-2028 Culture Safety Plan to develop an Aboriginal Procurement Policy and Register in collaboration with Palawa Business Hub and Aboriginal Businesses, which is at the consultation and planning stage.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
5	2.3.1	Develop a Health and Wellbeing Strategy that sets the health priorities for the municipality, to prevent or reduce public health issues and support optimum community health and wellbeing.	In Progress – on track	Internal workshops are progressed and the working group will present to the Place and Wellbeing Committee on 31 March 2026. The Strategy is scheduled to be completed by 30 June 2026.
6	2.3.2	Commence planning for the implementation of a master plan for the Hockey Centre, Cornelian Bay and Selfs Point.	In Progress – on track	Work on the Master Plan continues and a Palawa consultant has been engaged to work on the project.
7	2.3.3	Develop, with the other Greater Hobart councils a Greater Hobart Sport Facilities Strategy that informs planning for new and upgraded sporting infrastructure.	In Progress – on track	Officers have received the draft Greater Hobart Sports Infrastructure Strategy from the consultant. This will be subject internal review, including by the wider Greater Hobart project team.
8	2.3.3	Progress planning for the Selfs Point Basketball Stadium and continue to seek funding for its construction.	In Progress – on track	All documentation is complete and has been provided to the planning consultant, though further information and design work may be required.  Discussions to secure funding are continuing in collaboration with the State and Federal Governments.

## PILLAR 3: CREATIVITY AND CULTURE

### Community panel's vision statement

We are a city connected, embracing our diverse communities in cultural expression and creative and artistic participation; a city that enhances our homes, lifestyles and heritage; a city that bravely puts its people first.

#### Outcomes:

- 3.1 Hobart is a creative and cultural capital where creativity is a way of life.
- 3.2 Creativity serves as a platform for raising awareness and promoting understanding of diverse cultures and issues.
- 3.3 Everyone in Hobart can participate in a diverse and thriving creative community.
- 3.4 Civic and heritage spaces support creativity, resulting in a vibrant public realm.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
9	3.1.1	Deliver the Creative City Strategy.	In Progress – on track	Stage 2 of community engagement closed at the beginning of March, the final strategy will be presented to Council at the 30 March 2026 meeting for endorsement.
10	3.4.2	Improve the public realm outcome in Bidendopes Lane in line with the Council decision to remove vehicles from the space.	In progress - delayed	Consultations with Centrepont management is ongoing.

## PILLAR 4: CITY ECONOMIES

### Community panel's vision statement

We are a city whose economies connect people, businesses, education and government to create a high-quality lifestyle in a thriving and diverse community. Our city is our workshop. We collaborate, embracing ideas, inventiveness and initiative.

#### Outcomes:

- 4.1 Hobart's economy reflects its unique environment, culture and identity.
- 4.2 Diverse connections give people opportunities to participate in the economic life of the city and help the economy, businesses and workers thrive.
- 4.3 Hobart is a place where entrepreneurs and businesses can grow and flourish.
- 4.4 Hobart's economy is strong, diverse and resilient.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
11	4.1.1	Work with partners to design and implement an investment attraction strategy for the Hobart Innovation Precinct that supports delivery of Strategy 3.1 of the Central Hobart Plan.	In Progress – on track	Engagement with key stakeholders through monthly Innovation Precinct workshops is ongoing. Drafting of the Strategic Vision Document for the Precinct has commenced based on learnings from this engagement.
12	4.4.1	Review the City's Economic Development Strategy to ensure alignment with economic trends, community aspirations and as part of building the world's best small capital city.	Complete	The updated Economic Development Strategy framework was presented to the Hobart Workshop Committee on 17 November 2025, which completed this action.

## PILLAR 5: MOVEMENT AND CONNECTIVITY

### Community panel's vision statement

We are a city where everyone has effective, safe, healthy and environmentally-friendly ways to move and connect, with people, information and goods, and to and through spaces and the natural environment. We are able to maintain a pace of life that allows us to fulfil our needs, such as work, study, business, socialising, recreation, accessing services, shopping, entertainment and spending time with loved ones.

#### Outcomes:

- 5.1 An accessible and connected city environment helps maintain Hobart's pace of life.
- 5.2 Hobart has effective and environmentally sustainable transport systems.
- 5.3 Technology serves Hobart communities and visitors and enhances quality of life.
- 5.4 Data informs decision-making.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
13	5.1.1	Undertake community engagement to inform the Mount Nelson Local Area Mobility Plan.	Complete	Endorsed by Council at the 23 February 2026 meeting.
14	5.1.1	Engage with relevant stakeholders to progress the concept design for the potential establishment of a shared accessway around the Battery Point Foreshore linking Marieville Esplanade with Sullivans Cove.	In Progress – on track	Work on the peer review of the Battery Point Shared Accessway foreshore alignment proposal has been completed. A meeting with the Ministers Office has been arranged. A report will be provided for the consideration of the Council once this work has been completed.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
15	5.1.3	Finalise the design and undertake the construction of three new passenger ferry terminals located at Lindisfarne, Wilkinson's Point, and Sandy Bay.	In Progress – on track	The planning applications for the three terminals are finalised and will be lodged with the relevant planning authorities once landowner consent has been given from both the State Government and where relevant from Councils. The Sandy Bay terminal also requires consent under the <i>Environmental Protection and Biodiversity Conservation Act 1999</i> and this application has been finalised and lodged with the relevant Federal Government Department. Given delays in finalising these matters a request to vary the Commonwealth Governments Grant Deed has been drafted and will be lodged with the Federal Government for consideration.
16	5.1.4	Provide publicly available transport data on all transport modes; driving, riding and walking.	In Progress – on track	<p>This action is being delivered on two phases, with phase one to be completed this financial year. This phase involves the delivery of a dashboard based on active transport data that is currently collected. The collated data will be of benefit to the council and to the public.</p> <p>Phase two will involve reviewing these locations and help inform additional locations where this type of data can be collected. An ongoing program for data collection will be prepared more broadly and will look at other ways of sharing this information with the public (i.e. real time on the ground counters).</p>
17	5.2.1	Develop a policy to support an effective and reliable electric vehicle charging network and initiate mapping of charging	Complete	The policy was endorsed by Council on 25 August 2025.

		infrastructure in partnership with the private sector and government.		
18	5.2.2	Develop the Hobart Bike Plan following engagement with stakeholders.	In Progress – on track	Final bike plan to be presented to Council for endorsement at the May 2026 meeting.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
19	5.2.2	Work with stakeholders to monitor the Collins Street streetscape design and report back to Council at the first month, third month and 12 months stages on the success of the project against the evaluation framework.	In Progress – on track	The first and third month engagement have been completed and the 12-month engagement is scheduled for June 2026.  Stage 2 works between Victoria and Murray Street are now underway.
20	5.2.5	Commence research and engagement for the development of <i>The Future State of Parking Report</i> that explores and guides how on- and off-street parking will evolve in Hobart between 2027 and 2037	In Progress – on track	Development of the tender specifications is continuing, and work is underway on preparing current and projected costings for discussion with ELT in April 2026.

## PILLAR 6: NATURAL ENVIRONMENT

### Community panel's vision statement

We are a city whose people see ourselves as part of a beautiful and unique natural environment, from the mountain to the river, which embrace us and shape our identity. We are proud custodians and advocates, ensuring resources are appreciated rather than wasted, supporting biodiverse ecosystems in honour of past, current and future generations.

#### Outcomes:

- 6.1 The natural environment is part of the city and biodiversity is preserved, secure and flourishing.
- 6.2 Education, participation, leadership and partnerships all contribute to Hobart's strong environmental performance and healthy ecosystems.
- 6.3 Hobart is a city supported by ecologically sustainable waste and water systems.
- 6.4 Hobart is a leader on climate change moving toward a zero emissions and climate-resilient city.
- 6.5 Hobart's bushland, parks and reserves are places for sport, recreation and play.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
21	6.1.1	Commence the development of a masterplan for a visitor and transport hub at Hall Saddle that informs the future use of the site to disperse visitation and ease congestion at the Springs and on the Pinnacle.	In Progress – on track	Phase one of the project has been completed and it is expected that the second and final phase will be completed by early May.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
22	6.1.6	Finalise the Urban Tree Strategy.	In Progress – delayed	<p>This project has been delayed due to prioritisation of other annual plan actions. It is on track for completion in the first half of the 2026-27 financial year.</p> <p>Progress made to date includes:</p> <ul style="list-style-type: none"> <li>– Gathering an update on tree canopy data from Geoneon.</li> <li>– Undertaking initial community consultation, including targeted consultation with the Aboriginal community and other underrepresented groups.</li> <li>– Analysis of current tree database information and development of first draft (60% complete).</li> </ul>
23	6.1.6	Develop and implement a program to accelerate tree planting across the city in the financial year towards the urban canopy goal of 40% canopy cover by 2046.	In Progress – on track	<p>An internal working group ('Tree Planting Task Force') has been stood up to resolve and streamline key barriers to tree planting. This essential work will be key in supporting an uplift in planting throughout the City's urban streets.</p>

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
24	6.1.6	Develop a program to enhance urban greening on private land, including education, promotion and giveaways.	In Progress – on track	<p>There have been three main initiatives under this project.</p> <p>1) Free tree giveaways as part of community engagement has seen over 1000 trees given away so far this year.</p> <p>2) A tree planting promotion as part of the rates notice was done for the first time. Over 300 residents requested to pick up a free tree from customer service.</p> <p>3) A program is being developed for autumn 2026 to give away larger tree stock to individuals, community groups and businesses who are in priority areas for greening.</p>
25	6.3.1	Further develop the plan for the closure, rehabilitation and repurposing of McRobies Waste Management Centre.	In Progress – on track	<p>The Landfill Options Analysis Landfill Options Analysis has been completed.</p> <p>Two grant applications have been submitted to the State Waste and Resource Recovery Board for a new resource recovery shed at McRobies (WMC) and data reporting upgrades.</p> <p>The masterplan design has progressed with tender specifications for the engagement of a consultant drafted.</p>
26	6.3.3	Undertake an audit of current water sensitive urban design features and develop a plan to enhance their effectiveness.	In Progress – on track	<p>The audit has been undertaken; the report and actions are being finalised.</p>

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
27	6.3.3	Identify a trial site for water sensitive urban design treepits.	In Progress – on track	Currently looking at type of tree solutions with the City Greening team and suitable sites.
28	6.4.1	Design and deliver an 'Electrify Hobart' program to support households and businesses to be zero emissions, reduce costs and improve health.	In Progress – on track	A Community Call to Action for the Electrify Hobart Programs will launch in the first half of 2026. The Electrify Program design has been informed by the UTAS Tasmanian Policy Exchange on possible financial levers, cross-government and industry collaboration which was enhanced through an Electrify workshop at the beginning of March. Development of an application for the ARENA (Federal Government) community electrification grant opportunity with partners is currently being considered.
29	6.4.2	Design and deliver a 'Resilient Hobart' program to build the community's capacity (including vulnerable populations) to adapt to all hazards (fire, floods, heat and sea level rise etc) through increased knowledge, social connection, and wellbeing opportunities.	In Progress – on track	The Resilient Hobart Officer is undertaking research, stakeholder engagement and resource preparation for community resilience programs within Fern Tree and Tollmans Hill.
30	6.4.6	Undertake an Integrated Hazard Vulnerability Assessment to consolidate and address gaps in spatial hazard and vulnerability data, with a specific focus on flood risk, to comprehensively understand Hobart's disaster risk, how it will shift with climate change, and identify actions we can take to manage these risks.	In Progress – delayed	The flood and debris flow modelling builds are progressing well. The flood model build is six months behind schedule, the base flood model build will now likely be finished in July 2026, with further analysis undertaken before publishing it publicly in October 2026. This has delayed the overarching risk assessment. Delivery of the whole project will be by the end of the 2026-27 financial year.

## PILLAR 7: BUILT ENVIRONMENT

### Community panel's vision statement

We are a city that maintains our unique built and ecological character, where we all have a safe, secure and healthy place to live. We are a city where people and communities can access world-class services and infrastructure and provide for their social, cultural and economic wellbeing. We embrace change but not at the expense of our Hobart identity and character.

#### Outcomes:

- 7.1 Hobart has a diverse supply of housing and affordable homes.
- 7.2 Development enhances Hobart's unique identity, human scale and built heritage.
- 7.3 Infrastructure and services are planned, managed and maintained to provide for community wellbeing.
- 7.4 Community involvement and an understanding of future needs help guide changes to Hobart's built environment.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
31	7.1.1	Finalise the Hobart Housing Strategy to support the housing sector, in collaboration with the State and Federal government, to meet the urgent and growing needs of our community, expanding on the City's Affordable Housing and Homelessness Commitment 2021-23.	In Progress – on track	The draft City of Hobart Housing Action Plan (HAP) was open for community engagement between 23 February and 23 March 2026.  It is expected that the plan will be finalised by the end of the financial year.
32	7.2.6	Develop a Heritage Strategy that protects Hobart's character and heritage values and informs the Heritage Design Guidelines.	In Progress – on track	The consultants have provided the draft strategy which has been reviewed by the Heritage Committee. Feedback from the Committee was that the document be more public facing and action focused. The revised approach is being considered and progressed.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
33	7.3.2	Commence a review the long-term Strategic Asset Management Plan and develop and implement Asset Management Policies, Strategies and Plans that fully integrate and are aligned with the City's strategic objectives, finances, and direction.	In Progress – on track	<p>The Strategic Asset Management Framework (Policies, Plans and Financial Integration) will be progressed in the 2026-27 financial year as the main focus for this year is the SAMP, decommissioning of AssetMaster and the revaluations of some of our major assets.</p> <p>The Strategic Asset Management Plan (SAMP) is being drafted. The initial modelling has been reviewed and further scenarios have been developed ready for review by Asset Managers.</p>
34	7.3.3	Engage with relevant stakeholders to design and redevelop the Hobart Council Centre, Town Hall Annex and Civic Square.	In Progress – on track	A consultant has been appointed and the business case for the redevelopment of the Town Hall Annex and Hobart Council Centre is currently in progress.
35	7.3.3	Review the draft City Hall Masterplan and develop an action plan to address operational issues and increase activation of the Hall and its surrounds.	In Progress – on track	A comprehensive review of previous studies and Masterplans has been completed, and a report has been prepared to provide recommendations for the future management and operation of City Hall. The report has been workshopped with Elected Members and was considered at the March 2026 Council meeting.
36	7.4.3	Collaborate with the state government and other southern Councils in the review of the Southern Tasmania Regional Land Use Strategy.	In Progress – on track	A submission in response to the draft strategy was prepared and endorsed by Council at the February Council meeting. It was submitted to the State Planning Office on 24 February 2026. The State Planning Office is now reviewing submissions.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
37	7.4.4	Develop an implementation plan for the delivery of the North Hobart Neighbourhood Plan.	In Progress – on track	Work continues on processing Planning Scheme Amendments and the Condell Place Feasibility Study.
38	7.4.5	Continue the development of the Mount Nelson and Sandy Bay Neighbourhood Plan.	In Progress – delayed	Copies of the Discussion Paper and Engagement Report on the Discussion Paper (considered by Elected Members at the April 2024 Council meeting) were provided to members of the Legislative Council.  The bill was debated by the Legislative Council on 25 March 2026, but a decision has not yet been made. Work on the Directions Paper is progressing.

## PILLAR 8: GOVERNANCE AND CIVIC INVOLVEMENT

### Community panel's vision statement

We are a city of ethics and integrity. We govern with transparency and accountability, encouraging and welcoming active civic involvement. We collaborate for the collective good, working together to create a successful Hobart.

#### Outcomes:

- 8.1 Hobart is a city that is well governed that recognises the community as an active partner that informs decisions.
- 8.2 Hobart is a city that delivers public value and excellence by being a financially responsible, high performing and accountable organisation that it responsive to the needs of the community.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
39	8.2.1	Investigate a new funding mechanism for attracting philanthropic funding for City and community priorities.	In Progress – on track	A legal review of options to provide a philanthropic funding vehicle has been completed and a preferred option has been identified. Officers are currently working to provide a framework proposal for the Elected members to consider in the first half of 2026.
40	8.2.3	Improve the organisations cybersecurity to predict, prevent and respond to cyber threats.	In Progress – on track	This work is ongoing and is focused on establishing a robust and effective Cyber Security Incident Response capability. To date this has included enhancing staff awareness and training, commencing the integration of response procedures across systems and teams and refinement of escalation protocols.

Action No	Strategic Ref	Actions and initiatives	31 March	Comment / update
41	8.2.3	Develop an IT Disaster Recovery Plan that prepares for and responds effectively to unexpected events, safeguarding critical data, maintaining business operations, and protecting the overall health of the organisation.	In Progress – on track	In-line with the project plan work is scheduled to start on this action shortly.
42	8.2.3	Develop a City of Hobart Security Plan that improves organisation-wide clarity on the ownership of physical security, assets and policies.	In Progress – on track	A draft of the plan framework was presented to managers in February 2026, and engagement is occurring with all members of the General Management Team (GMT) on the draft content, to clarify roles, responsibilities and priorities. Once a final draft is completed it will be presented back to GMT before presenting to ELT.
43	8.2.5	Undertake the mid-term review of the City's Rating and Evaluation Strategy 2024-28.	In Progress – on track	At its meeting on 1 December 2025, the Hobart Workshop Committee approved the proposal for the mid-term review of the City's Rating and Valuation Strategy 2024-28, including the Project Plan. The Office of the Valuer-General has published the property valuation adjustment factors to apply to rates from 1 July 2026. Rates modelling is underway for consideration by Committee in April and Council approval in June 2026.