

Note

In accordance with regulation 15(9) of the Local Government (Meeting Procedures) Regulations 2015 any discussions, decisions, reports or documents relating to a closed meeting are to be kept confidential unless the council or council committee, after considering privacy and confidentiality issues, authorises their release to the public.



CITY OF HOBART

AGENDA

Special Finance and Governance Committee Meeting

Closed Portion

Monday, 17 December 2018

**At the conclusion of the
Open Portion of the meeting**

ORDER OF BUSINESS

APOLOGIES AND LEAVE OF ABSENCE

- 1. INDICATIONS OF PECUNIARY AND CONFLICTS OF INTEREST 3**
- 2. REPORTS 4**
 - 2.1 Hobart City Deal..... 4**

Special Finance and Governance Committee Meeting (Closed Portion) held Monday, 17 December 2018 at the conclusion of the Open Portion of the meeting in the Lady Osborne Room, Town Hall.

COMMITTEE MEMBERS

Zucco (Chairman)
Deputy Lord Mayor Burnet
Sexton
Thomas
Dutta

Apologies:

Leave of Absence:

Alderman D C Thomas

NON-MEMBERS

Lord Mayor Reynolds
Briscoe
Denison
Harvey
Behrakis
Ewin
Sherlock

1. INDICATIONS OF PECUNIARY AND CONFLICTS OF INTEREST

Ref: Part 2, Regulation 8(7) of the *Local Government (Meeting Procedures) Regulations 2015*.

Members of the Committee are requested to indicate where they may have any pecuniary or conflict of interest in respect to any matter appearing on the agenda, or any supplementary item to the agenda, which the committee has resolved to deal with.

2. REPORTS

2.1 Hobart City Deal File Ref: F18/145019

LG(MP)R 15(2)(g) - information of a personal and confidential nature or information provided to the council on the condition it is kept confidential

Memorandum of the General Manager of 13 December 2018 and attachments.

Delegation: Council



City of **HOBART**

MEMORANDUM: FINANCE AND GOVERNANCE COMMITTEE

Hobart City Deal

Introduction

The purpose of this memorandum is to request the Council's consideration of the proposed Hobart City Deal.

Background

As elected members would be aware in January 2018 the Australian and Tasmanian Governments entered into an agreement to develop a City Deal for Hobart in partnership with Hobart City, Clarence City, Glenorchy City and Kingborough Councils.

In February 2018, the Council noted the Heads of Agreement for a Hobart City Deal and resolved, inter alia that:

The Acting Lord Mayor write to the Prime Minister acknowledging that the City of Hobart is interested in participating in a Hobart City Deal, and strongly supports the Stem Project being the subject of the Deal, and further to this the Council may make a contribution to the government's final offer upon receipt of details of the Deal, including proposed timeframes for delivery.

It should be noted that since the Council resolved to support the Stem Project, UTAS, under Vice Chancellor Rufus Black, has not committed to a relocation of its STEM facilities into the Hobart CBD. It is believed that the University Council will be considering its position on this matter in April 2019.

Discussion

The Australian Government's Smart Cities agenda seeks to capitalise on the opportunities and address the challenges cities face in the 21st century. City Deals are designed to bring the three levels of government, the community and private enterprise together to create place-based partnerships. The Deal will work to align the planning, investment and governance necessary to accelerate growth and job creation, stimulate urban renewal and drive economic reform.

Underpinning the City Deal is a shared vision that it will provide a framework to support Hobart as it grows as a vibrant, liveable Capital City, which is part of a connected region linking communities, destination and precincts.

Since the Deal was announced, representatives from the Australian and Tasmanian Governments and local councils have identified five key focus areas, namely:

Strategic Collaboration and Governance

- City Deal Partners will establish governance structures to guide and support the three levels of government to work together to implement the Hobart City Deal and strategically manage the needs of a growing population. This key focus area includes the establishment of a Greater Hobart Act.

Greater Hobart Transport Vision

- City Deal Partners will work collaboratively to deliver the Hobart Transport Vision by progressing actions to provide a reliable, sustainable and cost effective transport systems with a focus on prioritising active and public transport over private car travel.

Affordable Housing

- City Deal Partners commit to ensuring Greater Hobart can deliver a diverse range of affordable housing options close to where people work, play and access transport and other services.

Smart and Investment Ready City

- City Deal Partners will actively consider opportunities to support improved educational, liveability and economic outcomes driven by innovation, use of smart technology and supporting the uptake of STEM subjects in study.

Gateway to Antarctica and Southern Oceans

- City Deal Partners will work to create state-of-the-art Antarctic and Science Precinct that attracts business, research, tourism and other economically beneficial activity. Antarctic science, operations and logistics activity across Greater Hobart will continue to be supported to drive economic activity and job creation in the region.

Key features of the five focus areas include investment in critical infrastructure; realising Macquarie Point and building Hobart's capabilities as an international gateway; Northern Suburbs Transit Corridor; driving urban renewal and the Greater Hobart Act.

Each of the focus areas is supported by a working group with the Council represented on all groups with the exception of the Gateway to Antarctica and Southern Oceans which has as its focus to co-locate Antarctic science, operations and logistics at Macquarie Point.

The Council has been further informed on the City Deal via a briefing from the Minister for Local Government, the Hon. Peter Gutwein MP on 11 December 2018 where he emphasised the Hobart City Deal establishes a framework for collaboration between the three tiers of government and is a long-term (10 year) commitment to support opportunities and address challenges facing Greater Hobart.

In considering the Hobart City Deal, it is appropriate to note the investment the Council has made in many of the focus areas covered in the City Deal.

It is acknowledged that the City Deal has the potential to support transformational projects and programs. Already the Council has approved a commitment of over \$7M for transport initiatives and over \$1M for smart cities initiatives. This is in addition to already committed funds, including over \$9M for the Bridge of Remembrance and Brooker Bridge and \$6M for retail precinct upgrades in Sandy Bay and Lenah Valley. The Council has invested in the Elizabeth Street Bus Mall, a key public transport hub; it is noted that the Hobart City Deal provides for \$750,000 over two years from 2020-21 for the first phase of the Hobart Transit Centre project to identify actions and commence planning for this crucial piece of infrastructure.

The development of the Council's Smart City Strategy will support the work in the Smart and Investment Ready City key focus area with it already noted that the Council has approved a financial commitment to support initiatives in this area. The Council is also in the process of developing a scope for the revision of its Affordable Housing Strategy which has the potential to further support the Affordable Housing City Deal focus area.

The Council has also been a strong civic and financial supporter of the Tasmanian Polar Network and the Australian Antarctic Festival and along with Glenorchy City Council has provided a significant direct investment totalling \$125,000 in urban renewal studies/reports on the transit corridor.

As a City Deal Partner, the Council is supportive of the elements within the Deal which are of benefit to neighbouring councils, including the transit corridor; a commitment from the Australian and Tasmanian Governments that any decision to co-locate existing institutions to Macquarie Point does not result in a net loss of jobs in Kington; and supporting investment encouragement activities opportunities across the region.

It should also be noted that there is a commitment from the Australian and Tasmanian Governments that the sale proceeds from assets will be included in the Hobart City Deal.

Conclusion

A City Deal seeks to capitalise on the opportunities and address the challenges cities face in the 21st century.

The Hobart City Deal aims to support Hobart as it grows as a vibrant, liveable Capital City, which is part of a connection region linking communities, destination and precincts through five key focus areas, including strategic collaboration and governance; Greater Hobart Transport Vision; Affordable Housing; Smart and Investment Ready City and Gateway to Antarctica and Southern Oceans.

The draft Hobart City Deal is submitted to the Council for its consideration.

RECOMMENDATION**That:**

- 1. That the Council authorise the Lord Mayor to sign the Hobart City Deal signifying Hobart City Council's in-principle support for the Deal, subject to satisfactory negotiation of a detailed action plan which documents the commitments of all parties.**
- 2. That a further report be provided by June 2019 which includes the detailed action plan and the commitments of all parties.**
- 3. The Lord Mayor and General Manager be authorised to continue to negotiate the Hobart City Deal.**
- 4. The Council authorise the Lord Mayor to release information that indicates its commitment to the Hobart City Deal through past and future projects.**
- 5. The Hobart City Deal be renamed the 'Greater Hobart City Deal'.**

As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.



N.D Heath
GENERAL MANAGER

Date: 13 December 2018
File Reference: F18/145019

Attachment A: Correspondence from the Minister for Local Government
Attachment B: Hobart City Deal

Treasurer
Minister for State Growth
Minister for Local Government

Level 9 15 Murray Street HOBART TAS 7000 Australia
Ph: +61 3 6165 7670
Email: treasurersoffice@dpac.tas.gov.au

12 DEC 2018



Alderman Anna Reynolds
Lord Mayor
Hobart City Council

lord.mayor@hobartcity.com.au

Dear Alderman Reynolds

Anna,

Thank you for your engagement and work to progress the development of a City Deal for Hobart, including providing the opportunity for me to present to the Hobart City Council and outline our collective work to date on behalf of the Joint Ministerial Committee.

A Hobart City Deal represents the opportunity to establish a shared framework to guide and encourage investment across the region. It is a unique opportunity to highlight priority areas for both public and private investment and to provide a platform to engage with the Australian Government.

Further to our recent discussions through the Joint Ministerial Committee, I provide the attached draft Hobart City Deal on a confidential basis for consideration by your Council through a closed meeting, or in the closed part of a public meeting. The draft Hobart City Deal will need to be considered by all three levels of government and is subject to ongoing negotiations to determine potential contributions. Accordingly, I would ask that the draft Hobart City Deal remain confidential until it is signed by all parties.

I appreciate that your Council may be required to make public statements and I have enclosed a copy of the PowerPoint presentation that I delivered to your Council to assist with making those comments. Feel free to use the information on the slides as a basis for any media or communications with your constituents.

The draft Hobart City Deal will need to be considered by all three levels of government and is subject to ongoing negotiations to determine potential contributions. Accordingly, the draft Hobart City Deal is provided on a confidential basis as it has not yet been considered and adopted by all parties.

To support the finalisation process, I seek your Council's:

- in-principle support for the content of the draft Hobart City Deal, noting the final document will be professionally presented and subject to final amendments in keeping with the intent of the current draft; and
- authorisation for you, in your capacity as Lord Mayor, to sign onto the Hobart City Deal along with the Australian and Tasmanian Governments and the Clarence, Glenorchy, and Kingborough councils.

As discussed at the briefing with your Council earlier this week, the drafting of the Hobart City Deal has been a collaborative effort and I hope the attached draft will be agreed by all parties this calendar year to allow it to be adopted and signed in January.

To enable this to occur, I hope your Council resolves to support the finalisation of the attached draft. If there are specific matters to bring to my attention, I ask that the Council provide feedback through your General Manager to Anne Beach, Director, Policy and Coordination, Department of State Growth by email to anne.beach@stategrowth.tas.gov.au by close of business Friday, 21 December 2018.

This will support our finalisation of the City Deal in the short term and enable work to commence on developing a supporting implementation plan in the New Year.

Yours sincerely



Peter Gutwein MP
Minister for State Growth

Incl.

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Smart Cities Plan

DRAFT HOBART City Deal

The Hobart City Deal is a partnership between the Australian Government, Tasmanian Government and the local governments of Hobart, Clarence, Glenorchy and Kingborough.



Australian Government



Tasmanian
Government



GLENORCHY
CITY COUNCIL



City of HOBART



Kingborough

FOREWORD

To be prepared

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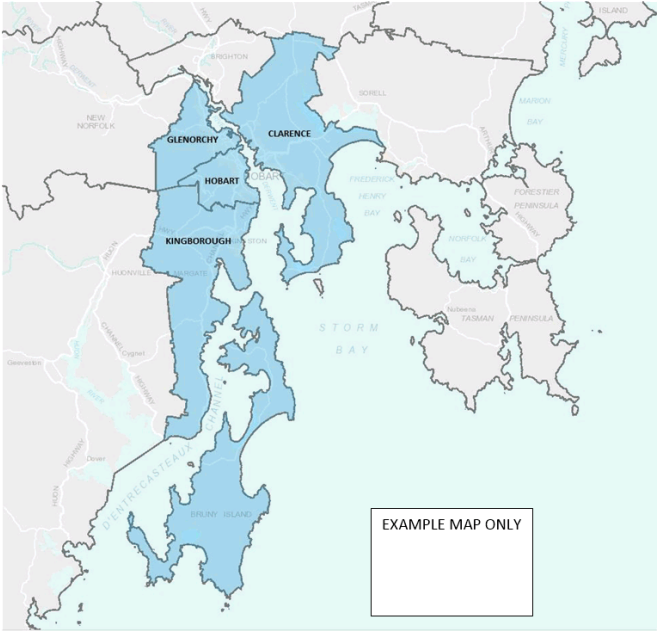
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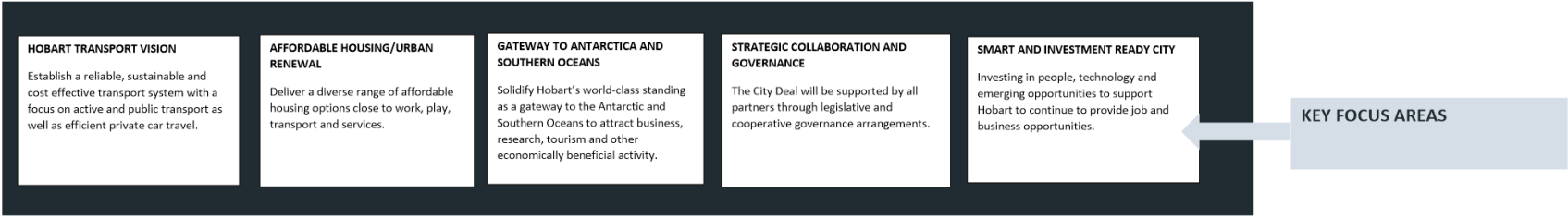
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HOBART CITY DEAL AT A GLANCE



BRIDGWATER BRIDGE The Australian and Tasmanian Governments are investing \$561 million to replace the Bridgewater Bridge, the largest ever transport investment in a single project in Hobart's history.	REALISE HOBART'S POTENTIAL AS AN INTERNATIONAL GATEWAY The Hobart Airport has a critical role as part of Hobart's a gateway to the Antarctic and Southern Oceans and as an international gateway more broadly.
NORTHERN SUBURBS TRANSIT CORRIDOR The Northern Suburbs Transit Corridor is a priority area for urban renewal. A greater diversity of housing solutions will be encouraged along the corridor. As well as providing housing outcomes, this will support the delivery of the most effective public transport solution.	REDUCING CONGESTION A range of measures will be implemented including: <ul style="list-style-type: none">Progressing a Hobart Transit CentreEstablishing a Derwent Ferry ServiceProviding a modernised and integrated public transport systemActivating the Northern Suburbs Transit CorridorUtilising smart technology
REALISING MACQUARIE POINT Macquarie Point will be a world-class cultural and arts, science and tourism hub. Its development will be catalysed through the establishment of an Antarctic and Science Precinct.	GREATER HOBART ACT A legislative framework will be established to drive collaboration between the Tasmanian Government and Clarence, Glenorchy, Hobart and Kingborough Councils to drive strategic decision making across the area and to develop a work program that provides a blueprint for investment.
IMPROVED SOUTHERN ACCESS Access via the Southern Outlet will be improved through the provision of a fifth transit lane that prioritises passenger transport services and emergency services vehicles.	DRIVING URBAN RENEWAL A package of measures to drive urban renewal will be delivered, including commencing a program of precinct planning for priority areas to speed up the delivery of housing.
EASTERN ACCESS The South East Traffic Package, including improved access to and from the Tasman Highway will be implemented.	



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Hobart – where we are now

Hobart – the Capital City

Hobart is a port city and is Australia's gateway to the Antarctic and Southern Oceans. It supports key international engagement and trade, employment and research opportunities.

Hobart is transitioning into an increasingly diverse, vibrant and populated global city that is an epicentre for the region's community and visitors, cultural arts, recreational activity, businesses and services. It plays a key role in improving the region's research, education, training and international engagement outcomes, and is a key enabler of the ongoing growth in Tasmania's visitor economy.

Hobart – an urban community

The Clarence, Glenorchy, Hobart and Kingborough municipal areas make up the urban regions surrounding the central business district of Hobart, to the north, south and east. Throughout this document they are collectively called the Greater Hobart Councils.

These areas offer a range of liveable suburbs, activity centres, service and business hubs, cultural and recreational facilities, and stunning and accessible nature spaces – including beaches, foreshores and mountain ranges. All four municipal areas are growing.

The urban community of Hobart is part of the Greater Hobart region, which also encompasses the Brighton and Sorell municipal areas.

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Hobart – a snapshot

The community, and our economic and social infrastructure



Over 220 000 people live in Greater Hobart, which is forecast to increase by another 20 000 people over the next 10 years



81 % of dwellings in Greater Hobart are detached separate dwellings



In the 12 months to June 2018, over 1 million people visited the Capital City as part of their holiday in Tasmania



There are a range of key cultural, creative and sporting destinations, assets, institutions and events that bring people into and around the urban Hobart area



21 % of people undertake voluntary work through an organisation or group



21 % of people hold a Bachelor Degree or higher attainment and 24 % of people hold a Certificate III to Advanced Diploma

How we move now



Around 70 % of all journeys to work are by car in the Greater Hobart region



Nearly 80 % of vehicles entering the city as part of the journey to work, stay in the city



Central Hobart offers a number of accessible all day car park options



Hobart experiences concentrated peak travel demand in the morning and evening when commutes to work combine with school traffic



5.5 % of people walk their journey to work



5 % of journeys to work are by public transport

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City Deals

The Australian Government's Smart Cities Plan seeks to capitalise on the opportunities and address the challenges our cities face in the 21st century.

City Deals are the key mechanism to deliver on this vision by bringing together the three levels of government, the community and private enterprise to create place-based partnerships. We work to align the planning, investment and governance necessary to accelerate growth and job creation, stimulate urban renewal and drive economic reforms. City Deals will help to secure the future prosperity and liveability of our cities.

For more information on the Smart Cities Plan or City Deals, please visit www.infrastructure.gov.au/cities

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Vision for Hobart

The Hobart City Deal will leverage Hobart's natural amenity and build on its position as a vibrant, liveable and connected global city. It is a ten year partnership that will provide the framework to guide and encourage further investment in the City, by embracing opportunities for growth and addressing key strategic and infrastructure challenges and opportunities.

This City Deal will improve accessibility with Greater Hobart embracing the ideal of a 30 minute city. It will:

- deliver an integrated land-use and transport vision for Greater Hobart
- prioritise housing and facilitate urban renewal along key transit corridors
- deliver a package of planning initiatives to support development to provide residents with a greater range of housing choices
- build stronger partnerships and improve coordinated planning between the three levels of government.

Hobart will be a smart city built on innovation, education, science and our role as an Antarctic and international gateway, where economic development is spread throughout the region emphasising our strategic strengths.

A successful Greater Hobart is one where residents can live, work, study and access services and cultural experiences locally. And, where businesses and tourists can be globally connected through sustainable and efficient public transport, port, aviation, road and digital infrastructure.

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Strategic Collaboration and Governance

We are committed to working together to keep and further build on Hobart's vibrancy, liveability and amenity, as we welcome more people to our City. With more people moving to and staying in the State, particularly in the Greater Hobart region, it is critical that we plan for and support that growth. This includes providing access to a range of housing and active and public transport solutions.

We will establish governance structures to support the three levels of government to strategically plan for the needs of a changing population. Key to this will be establishing a Greater Hobart Act. It will provide the legislative framework for the Clarence, Glenorchy, Hobart and Kingborough councils and the Tasmanian Government to collaborate and make collective decisions in the best interest of Hobart as a whole.

The priority areas for collaboration we have identified are:

- Making joint strategic planning decisions
- Facilitating efficient flow of transport
- Planning and development of new cultural, sporting and recreational, and community facilities
- Encouraging urban renewal and affordable housing that enhances amenity, liveability, and links to passenger transport
- Encouraging the development of hubs and precincts such as for science, sport, recreation, social activity, economic activity, industry, education, and culture and arts
- The integration of the above with transport infrastructure.

City Deal Partners will establish governance structures to guide and support the three levels of government to work together to implement the Hobart City Deal and strategically manage the needs of a growing population.

We will establish a Greater Hobart Act

Greater Hobart Act	<p>The Tasmanian Government will work closely with the Greater Hobart Councils to develop a Greater Hobart Bill, which will be tabled in the Tasmanian Parliament.</p> <p>Once established, the Act will be supported by regulations to guide governance structure and the development of an agreed work program. The Tasmanian Government will work collaboratively with the Greater Hobart Councils to progress these.</p> <p>The Tasmanian Government and Greater Hobart Councils will establish governance structures (Advisory Group and Greater Hobart Committee) to implement the Act.</p>
Work Program	<p>The Tasmanian Government and Greater Hobart Councils will establish a work program to implement agreed objectives, including timeframes and responsibilities for delivery.</p> <p>The work program will be drafted collaboratively and represent an integrated and shared strategic land use plan for Greater Hobart, bringing together transport, housing and activity centre planning. It will also include a process to seek amendments to the Southern Regional Land Use Strategy as required.</p> <p>The Tasmanian Government and Greater Hobart Councils will resource and fund the strategic priorities endorsed by the Greater Hobart Committee. As part of this commitment, the Tasmanian Government will provide executive support to the governance structures and will commit \$100 000 to support consultancies that may be required to inform the development of the initial work program.</p>

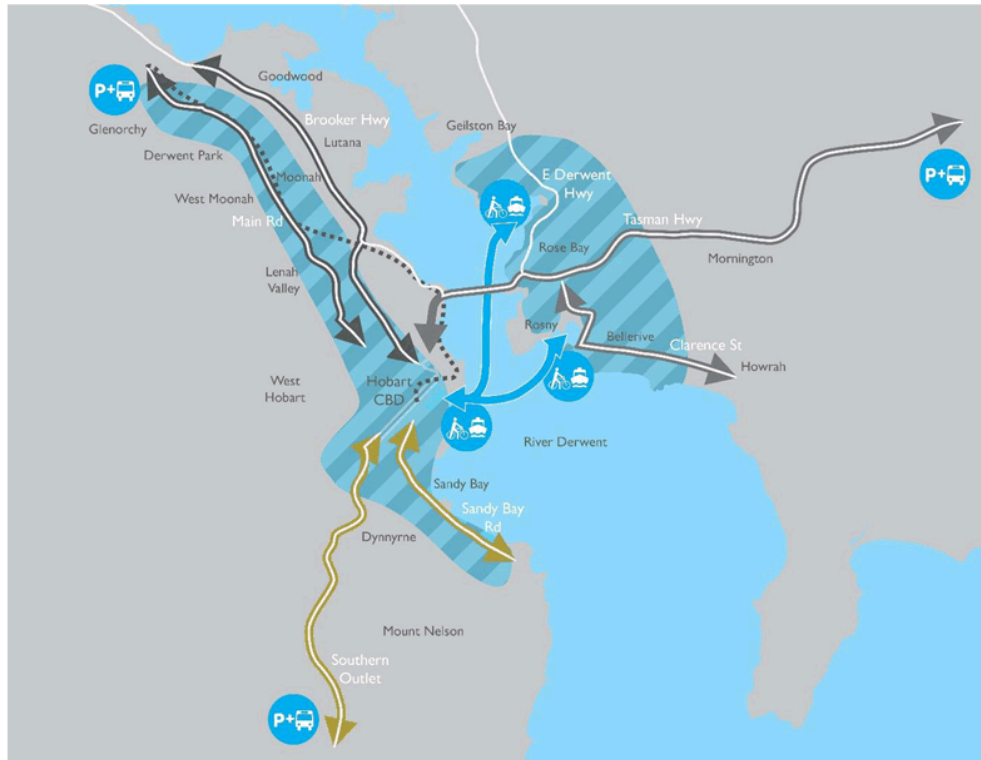
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We will establish governance to plan for population growth and deliver the Hobart City Deal	
Hobart City Deal governance, including population planning	City Deal Partners will ensure appropriate governance is in place to deliver the City Deal to support the three levels of government to work together on planning for the City's changing population and needs.

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Greater Hobart Transport Vision



We will deliver an integrated and collaborative approach to transport management. The City Deal builds on actions already taken by City Deal Partners, including record investment to replace the Bridgewater Bridge, and to improve traffic management in Greater Hobart.

Through good planning and smart investments we will collaboratively implement the Hobart Transport Vision. Together we will implement a reliable, sustainable and cost effective transport system with a focus on prioritising active and public transport as well as efficient private car travel.

We can also be smarter about how we plan our City to ensure we live closer to our work, play, study, services and amenity. Improving the uptake of public transport, supporting active transport and encouraging diverse mix of housing close to transport corridors will all help to make it easier to move around our City into the future.

The planning, identification, sequencing and prioritisation of actions being considered in the City Deal are informed by the following principles:

1. Efficient movement of people
2. Improved passenger experience
3. Informed by, and responsive to, new technologies
4. Pedestrian and cycling improvements
5. Current and future land use
6. Infrastructure investment

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City Deal Partners will work collaboratively to deliver the Hobart Transport Vision by progressing actions to provide a reliable, sustainable and cost effective transport system, with a focus on active and public transport as well as efficient private car travel.	
We will provide a modernised and integrated public transport system	
Hobart Transit Centre	<p>The Tasmanian Government and the Hobart City Council, in consultation with the other Greater Hobart Councils, will develop a Hobart Transit Centre.</p> <p>The Tasmanian Government will provide \$750,000 over two years from 2020-21 for the first phase of the project to identify possible locations and commence planning.</p>
Derwent Ferry Services	<p>The Tasmanian Government and the Hobart and Clarence Councils will establish a Derwent River Ferry Service, initially proposed to operate between Bellerive and Sullivan's Cove.</p> <p>The Tasmanian Government will provide \$2 million towards the project.</p>
Infrastructure to enhance the user experience	<p>City Deal Partners will invest in prompt and accessible services that improve the user experience, including:</p> <ul style="list-style-type: none"> identifying and prioritising rollout of priority transit lanes and linked infrastructure progressing infrastructure and service upgrades to the Rosny, Glenorchy and Hobart bus malls, and establish the Kingston bus interchange invest in strategically located and integrated infrastructure to improve access and user experience, such as park and ride facilities encourage the uptake of public transport services by improving the reliability and speed of providing information to users and rolling out a common ticketing system providing value-add services, such as free Wi-Fi in transit centres infrastructure investment to provide for new technology and public transport services sharing information and experiences between City Deal Partners to inform investment across the public transport system.
We will invest in improvements to the Greater Hobart transport system	
Improve access	<p>City Deal Partners will invest in infrastructure to improve access to and from the City.</p> <p>Northern access</p> <ul style="list-style-type: none"> The Australian Government (\$461 million) and Tasmanian Government (\$115 million) will fund the staged replacement and improved utilisation of the Bridgewater Bridge. The Northern Suburbs Transit Corridor on the existing rail corridor will be activated. This work will begin immediately by undertaking an assessment to determine the most cost effective public transport solution. The identified solution will be delivered within 5-10 years. <p>Eastern access</p> <ul style="list-style-type: none"> The South East Traffic Package including improved access to and from the Tasman Highway will be implemented. This includes the Tasman Highway/Rosny Hill interchange; and Tasman Highway / Holyman Avenue Interchange Upgrade Project, which will deliver: <ul style="list-style-type: none"> improved commuter traffic flow reliable access and traffic flow to and from the Hobart International Airport increased capacity to cater for the expected traffic growth to 2038 improved facilities for cyclists with connections between Tasman Highway and Kennedy Drive.

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	<p>Southern access</p> <ul style="list-style-type: none"> • Access via the Southern Outlet will be improved through the provision of a fifth transit lane that prioritises passenger transport services and emergency services vehicles. <p>Improvements required to provide for future and emerging needs will also be progressed through the City Deal. This will include exploring options to improve traffic movement within the CBD.</p>
We will support informed road user decision making through smart technology and access to real-time data	
Smart traffic management	<p>The City Deal Partners will:</p> <ul style="list-style-type: none"> • maximise the efficiency of traffic flow through an agreed framework • use technology to drive consistent decision making, including developing a data base to inform strategic land use decision making across Greater Hobart, and a platform of real-time information for road managers and users to inform decisions and travel choices.
We will support connectivity and accessibility for pedestrians and cyclists	
Design and management	The Tasmanian Government and Greater Hobart Councils will agree and adopt road design and management principles to prioritise active transport.
Investment	<p>The Tasmanian Government and Greater Hobart Councils will invest in an accessible active transport network, with investment priorities to include:</p> <ul style="list-style-type: none"> • extending the cycleway from the Glenorchy City Council to the Hobart CBD and beyond • continuing to expand and integrate cycling infrastructure into the road network.

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Affordable Housing



image/s placeholder

City Deal Partners are committed to ensuring Greater Hobart can deliver a diverse range of affordable housing options suitable for different household types, in locations close to where people work, and services are delivered. This is critical to the long-term liveability of the City.

The way we live and move is changing. The majority of our existing housing stock is made up of standalone dwellings wrapped around the edges of the City and beyond. We need to provide a greater range of housing options in and around our City to provide accessible and affordable housing that meets the needs of our growing residential, student and down-sizer markets.

Addressing housing affordability is complex and requires a collaborative approach between governments and the development sector. Better integrated land use and transport planning can help to stimulate and unlock housing supply. Identifying areas appropriate for urban infill will give certainty for communities and investors about where growth can occur.

City Deal Partners commit to putting in place initiatives to manage the issues impacting housing affordability, including rental stress, home ownership affordability particularly for low-income households, and the supply of housing near employment, transport and service centres. The City Deal will complement and build on the work underway, including the Tasmanian Government's Affordable Housing Strategy 2015-2025 and Action Plan.

We will do this by:

- Encouraging greater diversity of housing by streamlining planning and regulation to allow more fit-for-purpose and diverse housing types in appropriate areas
- Activating well planned precincts in key areas supported by appropriate planning, infrastructure and amenity
- Encouraging and planning for investment in growth areas to unlock development and urban renewal opportunities
- Supporting and integrating housing with transport systems, and appropriately capturing value to deliver optimal public benefit from private investment.

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City Deal Partners commit to ensuring Greater Hobart can deliver a diverse range of affordable housing options close to where people work, play and access transport and other services.	
We will facilitate urban renewal	
Review of regional land use planning	The Tasmanian Government will work with the Councils in the Southern region to resource and undertake a review of the Southern Regional Land Use Strategy.
Precinct Planning	<p>The Tasmanian Government and the Greater Hobart Councils will commence a program of precinct planning for identified priority areas to speed up the delivery of a diverse range of housing type (focusing on low to medium rise developments and gentle in-fill) to support investor certainty and infrastructure investment.</p> <p>This will include the development of precinct planning guidelines.</p> <p>A priority area for precinct planning will be the Northern Suburbs Transit Corridor (see next section).</p>
Deliver changes to planning regulations	<p>Informed by precinct planning, the Tasmanian Government and the Greater Hobart Councils will deliver required changes to planning regulations to support urban renewal consistent with the Greater Hobart Act work program.</p> <p>This will be supported by changes to planning schemes as appropriate.</p>
We will encourage a greater diversity of supply in housing and support accessibility	
Identify land for redevelopment	All City Deal Partners will identify opportunities on publicly owned land within priority precincts that can be redeveloped as catalyst sites for the delivery of high quality mixed use developments.
Delivering housing diversity	<p>The Tasmanian Government, in consultation with the Australian Government and Greater Hobart Councils, will develop a framework to deliver housing diversity and affordable housing that is informed by the principles of design, viability, liveability, adaptability, innovation and sustainability.</p> <p>The Greater Hobart Councils will instigate changes to their planning schemes that allow for development of well-located and diverse housing.</p>
Remove regulatory barriers	The Tasmanian Government will work with the Greater Hobart Councils to implement improvements in policy and regulation to support investment in accessible and diverse housing options. This will include considering measures to reduce the time it takes between development approval and completing construction.
Innovation in supply of affordable housing	City Deal Partners will work together to explore innovative schemes to increase the supply of affordable housing and to improve the accessibility of social housing.

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Activating the Northern Suburbs Transit Corridor



City Deal Partners will activate the Northern Suburbs Transit Corridor through transit-orientated development that prioritises urban renewal and improves housing supply, affordability and diversity.

We will drive urban renewal in the Northern Suburbs Corridor

Northern Suburbs
Transit Corridor Growth
Strategy

Building on the work undertaken to date, the Tasmanian Government and the Hobart and Glenorchy Councils will develop a strategy for urban renewal and activation of the Northern Suburbs Transit Corridor along the existing rail corridor, including:

- creating a vision around Smart Growth Principles
- analysing land use and tenure to identify development opportunities and capacity
- engaging with land owners, residents and other stakeholders
- creating a new structure plan and zone model
- identifying priority areas and commencing a program of detailed precinct planning
- identifying a pilot site for concept planning and redevelopment
- building a 3D walk-through model to support the vision and engagement.

The Tasmanian Government will provide \$300 000 over two years to activate the Northern Suburbs Transit Corridor.

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Deliver changes to planning regulations	The Tasmanian Government and the Hobart and Glenorchy City Councils will deliver required changes to planning regulations to support urban renewal and activation of the Northern Suburbs Transit Corridor.
Land opportunities	<p>The Tasmanian and Australian Governments and the Hobart and Glenorchy Councils will identify opportunities to supply land within priority precincts that can be redeveloped as catalyst sites for the delivery of high quality mixed use developments.</p> <p>Mechanisms to encourage the highest and best use of private and public land will be considered and progressed, informed by, and as part of, the Northern Suburbs Transit Corridor Strategy.</p>
Engage to drive investment	The Tasmanian and Australian Government and the Hobart and Glenorchy Councils will engage with industry, property owners and the community to facilitate timely and desirable development of priority precincts.
Value capture	The Tasmanian and Australian Governments and the Hobart and Glenorchy Councils will develop and consult on a value capture framework to support potential future funding opportunities for a transport solution in the corridor.
We will connect the Northern Suburbs to the Hobart CBD	
Support investment opportunities	The Tasmanian Government will work with the Glenorchy City Council to support investment opportunities in the Northern Suburbs. This will include investment opportunities that contribute to the visitor economy and that are informed by the Tasmanian Government's Cultural Facilities Development Vision.
Transport solution	<p>The Tasmanian and Australian Governments, will work with the Hobart and Glenorchy Councils to deliver the most effective public transport solution to utilise the transit corridor (see Greater Hobart Transport Vision).</p> <p>This work will be supported by, and will be progressed in parallel to, the precinct planning and the development of a Northern Suburbs Transit Corridor Growth Strategy as noted above.</p>

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Antarctic and Science Precinct at Macquarie Point, as part of an international gateway

image/s placeholder

Hobart is an international gateway city to the Antarctic and Southern Oceans. It has the greatest concentration of Antarctic and Southern Ocean scientists and institutions of the five Antarctic gateway cities. There are more than 830 people working in the local Antarctic community, including over 200 in the private sector and more than 630 scientists and technical staff. It supports the development of approximately 150 postgraduate students who will become the next generation of Antarctic scientific researchers.

Establishing an Antarctic and Science Precinct at Macquarie Point has the potential to create a prominent gateway that celebrates Hobart's history and current status as an Antarctic and Southern Ocean research powerhouse. The Precinct will build on our significant investments in Antarctic infrastructure, including the \$1.9 billion icebreaker due to arrive in 2020. It will also further develop Antarctic education, diplomacy and business growth, and solidify Hobart's world-class standing as a gateway to the Antarctic and Southern Oceans.

Establishing an Antarctic and Science Precinct at Macquarie Point will catalyse revitalisation of this key site and unleash its full potential as a cultural and arts, science and tourism hub for the people of Hobart and its visitors. Fulfilling the renewal of Macquarie Point will also unlock broader potential for the Hobart waterfront and city centre, enhancing amenity and boosting opportunities for local businesses including professional services, trades, the arts, and tourism.

The redevelopment of Macquarie Point is a once-in-a-lifetime opportunity for Hobart to build an iconic scientific, cultural and arts, science and tourism hub capturing the essence of the City, its people and their endeavours. The Australian Government has previously invested in the remediation of the land at Macquarie Point to get it ready for development. The City Deal Partners will take the next step to realise Macquarie Point's potential.

The Hobart Airport is an important component of the region's capacity as a gateway to the Antarctic and Southern Oceans. It is also an international gateway more broadly.

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City Deal partners will work to create a state-of-the-art Antarctic and Science Precinct as part of Hobart's role as an international gateway. We will continue to support Antarctic science, operations and logistics activity across Greater Hobart, to drive economic activity and job creation in the region.	
We will facilitate an Antarctic and Science Precinct at Macquarie Point	
Identify anchor tenants	The Australian and Tasmanian Governments will develop a business case to assess the benefits of Antarctic institutions co-locating at an Antarctic and Science Precinct at Macquarie Point and confirm anchor tenants.
Governance	The Australian and Tasmanian Governments will establish governance arrangements with the anchor tenants and land owners/developers to co-design the Precinct and agree on a timeline to commence development.
Precinct Plan	The Tasmanian and Australian Government, Hobart City Council, Macquarie Point Development Corporation, TasPorts and key industry partners, will develop a Precinct Plan that captures suitable sites across the Macquarie Point and Macquarie Wharf sites.
Enabling the Precinct	<p>In parallel to the drafting of the City Deal, the Tasmanian Government enacted legislation to provide a process to update the planning scheme at Macquarie Point to support the establishment of the Antarctic and Science Precinct. It will also make land available for the Precinct at Macquarie Point.</p> <p>The existing wastewater treatment plant neighbouring the Macquarie Point site will be removed.</p> <p>A northern entry point will also be established to provide access to:</p> <ul style="list-style-type: none"> • Macquarie Wharf – to separate heavy vehicles from the increasing pedestrian, bike and car traffic around the Macquarie Point site; and • Macquarie Point – as part of the activation of the Northern Suburbs Transit Corridor, continuing on from the existing rail corridor.
Kingston	The Australian and Tasmanian Governments will maintain the existing public sector economic and employment footprint in Kingborough while also exploring opportunities to expand their existing footprints.
Hobart Airport	City Deal Partners will continue to support and build strategic links to the Hobart Airport as part of the Antarctic and Science Precinct.
Tasmanian Polar Network	The Australian and Tasmanian Governments will consider ways to support the successful engagement with the Tasmanian Polar Network.
We will build on Hobart's capability as an international gateway	
Support investment and new opportunities	City Deal Partners recognise that Hobart Airport is our major domestic and international airport and will continue to support and build strategic links to the Hobart Airport as part of the Antarctic and Science Precinct.
We will build on the momentum for Macquarie Point's development as a cultural and arts, and tourism hub	
Collaborating with key stakeholders	<p>City Deal Partners will identify and engage with key stakeholders to develop and inform the implementation of the Precinct Plan and identify opportunities for partnerships and co-location.</p> <p>The City Deal Partners will integrate opportunities for activation and public interaction with the design of the Precinct.</p>
Cultural and Arts Precinct	The Tasmanian Government will develop a Cultural Facilities Development Vision, informed by a review and overview of major venues in the Clarence, Glenorchy, Hobart and Kingborough municipalities.

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A smart, liveable and investment ready City: supporting innovation and new opportunities



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The City Deal will support the ongoing development of Hobart as a smart, liveable and investment ready city. This includes creating the conditions to deliver an enhanced STEM presence that will foster innovation, attract domestic and international talent, further business and industry connections, and reinforce Hobart's growing identity as a place of scientific expertise. We will create the pathways into STEM careers – enabling us to grow our scientific talent locally.

Technology is changing the way we live, work and play. The ease and speed in which we can collect and transmit data is opening the door to a wide range of possibilities. This includes, using our road network more efficiently, better managing our social infrastructure, improving service delivery and being an increasingly global city.

City Deal partners will work together to take advantage of new technologies and investment opportunities that enhance the City's liveability, and plan for and invest in the infrastructure that can support it.

In parallel, the University of Tasmania is considering options to develop an enhanced STEM presence, including the best approach and location to deliver programs and services.

Building on this work, City Deal Partners will seek to support the University's master planning work, and to support partnerships with industry, community and education providers to drive innovation, commercialisation of research, and use of smart technology.

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City Deal Partners will actively consider opportunities to support improved educational, liveability and economic outcomes driven by innovation, use of smart technology and supporting the uptake of STEM subjects in study.	
We will support the development of an enhanced STEM presence	
Co-ordinated planning	<p>City Deal partners will support the development of a project plan by the University of Tasmania outlining the process and timeframe to build new STEM facilities that integrate into the Hobart community. This includes considering and addressing the potential housing and transport needs for both students and staff.</p> <p>This will include supporting the development application process.</p>
STEM pathways	The Australian and Tasmanian Governments will support pathways into STEM education. This includes through the Australian Governments school STEM initiatives.
We will support investment that will enhance liveability and economic opportunities across the region	
Investment support and attraction	<p>City Deal Partners will support investment opportunities across the region. This will include, as part of the investment encouragement activities, initiatives such as:</p> <ul style="list-style-type: none"> • Kangaroo Bay Redevelopment and Seven Mile Beach Master Plan • Kingston Park Redevelopment and Kingston Beach Master Plan • MoTown at MONA • The Hedberg and establishing Macquarie Point as a cultural and arts, science and tourism hub.
We will develop partnerships to support improved educational, social and economic outcomes	
Building STEM partnerships	City Deal Partners will identify opportunities to establish partnerships with key stakeholders to support innovation and opportunities in STEM. This will build on the partnerships that already exist between the University of Tasmania, industry and government in the Antarctic, Defence and Forestry sectors.
We will create the jobs of the future and a Smart City	
Entrepreneurs and start-ups	<p>City Deal Partners will support the growing entrepreneur and start-up culture in Hobart, including building on the Australian and Tasmanian Governments' investment and support to establish Enterprize.</p> <p>The Australian Government will establish an Entrepreneurship Facilitator for Greater Hobart and South East Tasmania. This will build on the growing entrepreneurial culture and infrastructure in the City.</p>
Smart City Technology	The City Deal Partners will develop a Smart City Strategy. The Strategy will also plan for and facilitate the deployment of communications infrastructure, and initiatives to support traffic management and urban renewal of central business districts.
Jobs in tourism and export industries	The Australian and Tasmanian Governments will support the Hobart Airport to establish international flights, supporting the creation of job, tourism and export opportunities.

CONFIDENTIAL DRAFT – FOR OFFICIAL USE ONLY**Implementation**

Signing the City Deal marks the beginning of a ten year partnership between three levels of government to transform Hobart. An implementation plan will be prepared within six months of signing the City Deal, setting out commitment responsibilities and milestones, as well as frameworks for ongoing stakeholder engagement. This work will be undertaken collaboratively between City Deal Partners and key stakeholders.

Joint Ministerial Committee

Minister for Cities, Urban Infrastructure and Population
Tasmanian Treasurer and Minister for State Growth
Lord Mayor of Hobart
Mayor of Clarence
Mayor of Glenorchy
Mayor of Kingborough

The Joint Ministerial Committee will continue to oversee the implementation of the City Deal, supported by an Implementation Board with representatives from each level of government. The Implementation Board will develop an implementation plan for the agreement of the Joint Ministerial Committee. The Implementation Board will provide strategic oversight of the delivery of all City Deal commitments over the life of the Deal, supported by working groups.

City Deal Implementation Board

Senior officials from the Australian and Tasmanian Governments, and the Hobart, Clarence, Kingborough and Glenorchy Councils.

Provides strategic oversight of delivery of all City Deal commitments and provides briefing to the Joint Ministerial Committee about progress, emerging risks and opportunities as required. Reviews and endorses Annual Progress Report before sending to the Joint Ministerial Committee for approval.

Agrees membership and terms of reference for Working Groups.

City Deal progress reports will be released on an annual basis, complemented by a formal evaluation after three years. At this time, we will reconsider priorities and next steps for the City Deal in line with the findings of the review.

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Measuring our success

The Implementation Plan will include specific measures to track our progress in each of the key focus areas over the term of the City Deal.

In addition, the following Key Performance Indicators have been identified for achievement in the term of the City Deal:

- Congestion will have been reduced through targeted capital investment and smart technology solutions, and the percentage of journeys to work that are made by car will be reduced.
- Hobart will have a more diverse, affordable and inclusive housing mix to provide choices to meet our changing lifestyle and population needs.
- The Antarctic and Science Precinct will have been established and Hobart's international gateway strengthened.
- The Greater Hobart Act will be implemented and City Deal Partners will be actively implementing an agreed, strategic work program.
- Opportunities to enhance liveability and pursue investment, innovation and STEM in Hobart will be enhanced through improved pathways, partnerships and facilities.
- All four councils will have benefitted from coordinated strategic decision making and investment.

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Director, Publishing and Internal Communications
Communications Parliamentary and Governance Branch
Department of Infrastructure, Regional Development and Cities
GPO Box 594 Canberra ACT 2601 Australia

Email: publishing@infrastructure.gov.au

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