

BUDGET ESTIMATES

2025-26



Table of Contents

Introduction	1
Financial Management Indicators	3
Operating Budget	5
Revenue	6
Expenses	11
Chart Summary of 2025-26 Revenue and Expenses	15
Capital Budget	16
Overview	16
2025-26 Capital Program	18
Plant and Equipment	21
Financing	22
Commercial Like Undertakings	23
Off-Street Parking	23
On-Street Parking	24
The Doone Kennedy Hobart Aquatic Centre	25
Tasmanian Travel and Information Centre	26
Salamanca Market	27
Waste and Recycling	28

Introduction

The Budget Estimates is an important planning and resource document supporting the ongoing financial sustainability of the City and should be read in conjunction with the City of Hobart Long-Term Financial Management Plan 2023 - 2033 and the Interim Strategic Asset Management Plan 2024-2034, which forecasts the activities that the City proposes to undertake over the medium to longer term to achieve its strategic objectives and meet community expectations.

The Budget sets out the expected revenue and expenditure for operational, strategic and capital activities for the coming year and also incorporates the City's rating strategies. Pursuant to the *Local Government Act 1993*, the City is required to adopt its Estimates by 31 August each year.

Key aspects of the 2025-26 Budget include:

- An operating budget of \$183.8 million for the delivery of services to the community;
- Total Rates and Charges revenue of \$120 million, an increase of \$4.4 million when compared to the 2024-25 Budget;
- A capital works program of \$36.9 million; and
- The City's debt levels are forecast to reduce by \$3.3 million in 2025-26 to \$32.5 million by the 30 June 2026.

In addition, the State Fire Commission has advised the City under the *Fire* Services *Act 1979*, the Fire Service Contribution to be collected on behalf of the State Fire Commission for 2025-26 has increased by \$614,000 or 4.06 per cent.

From 1 July 2022, the State Government introduced a state-wide landfill levy pursuant to the *Waste and Resource Recovery Act 2022* on waste disposed to landfill both as a disincentive to landfilling and as a mechanism to fund strategic investment into Tasmania's waste and resource recovery sectors. The City is required to collect this levy and pass it onto the State Government. For 2025-26 the amount to be collected is \$616,579.

The City is focused on delivering the actions of the key major strategies and plans approved by Council. Some of the key focus areas include:

- Capital City Strategic Plan 2023: priority projects each year are linked to the outcomes the City is aiming to achieve.
- 2040 Climate Ready Hobart Strategy: working to create a climate ready Hobart.
- Hobart Transport Strategy 2024: focused on key priority actions to deliver transport choice for Hobart.
- City Economy Strategy 2023 2028: continuing to grow the capacity and capability of our existing competitive advantages, while leveraging a variety of emerging planned growth and development opportunities.

During 2025-26, the City will also be finalising a revised Waste Management Strategy, an Open Space Strategy and a Creative Hobart Strategy.

Financial Management Indicators

As outlined in the City's Long-Term Financial Management Plan, ten Financial Management Indicators have been adopted for the purpose of measuring the City's financial sustainability. These are outlined below:

- 1. Underlying Surplus/Deficit: Indicates the extent to which operational income raised covers operational expenses.
- 2. Underlying surplus ratio: Indicates the extent to which operational incomes raised cover operational expenses, expressed as a ratio.
- 3. Net financial liabilities: Indicates what is owed to others less money held, invested, or owed to the City of Hobart.
- 4. Net financial liabilities ratio: Indicates the extent to which net financial liabilities could be met by operating income.
- 5. Asset sustainability ratio: Indicates the extent to which assets are replaced as they reach the end of their useful lives.
- 6. Asset consumption ratio: Provides a measure of the condition of a Council's assets by comparing their age with their replacement cost.
- 7. Asset renewal funding ratio: Measures the capacity to fund asset replacement requirements.
- 8. Net interest expense cover ratio: Indicates the extent to which the Council's operating income is committed to meeting the net interest expense.
- 9. Debt coverage ratio: Indicates the amount of adjusted recurrent income that is used to repay debt and interest charges.
- 10. Working capital ratio: Measures the Council's ability to meet short-term liabilities with short-term assets.

Based on the 2025-26 Budget Estimates, the City's forecast performance against the ten Financial Management Indicators targets are listed in Table 1:

Table 1 – Financial Management Indicators

ndicator No:	Description	Original Budget 2024-25	2025-26 Forecast	Target Benchmark
1	Underlying Result (\$'000)	(1,705)	1,000	> \$0
2	Underlying Result Ratio (%)	(0.09)	0.54	>0%
3	Net Financial Liabilities (\$'000)	(6,910)	9,672	0-50,000
4	Net Financial Liabilities Ratio (%)	(3.94)	5.23	0-50%
5	Asset Sustainability Ratio (%)	70.24	45.72	100%
6	Asset Consumption Ratio (%)	41.37	41.37	>60%
7	Asset Renewal Funding Ratio (%)	97.56	97.56	90-100%
8	Net Interest Expense Cover Ratio (%)	0.75	2.44	<7%
9	Debt Coverage Ratio (%)	2.99	2.46	0-20%
10	Working Capital	2.4	2.59	≥1

Operating Budget

The City's is forecasting a small underlying surplus in 2025-26 of \$1 million, which is a \$2.2 million increase when compared to the 2024-25 original budget of a \$1.2 million deficit.

The City's operating result is shown in Table 2.

Table 2 – City of Hobart 2025-26 Operating Budget

				Variance to
	2024-25	2024-25	2025-26	2024-25
	Budget	Forecast	Budget	Budge
	\$'000	\$'000	\$'000	\$'000
Revenue				
Rates and Charges ¹	115,618	115,526	120,034	4,416
Fire Levy Commission	599	599	628	29
Fines	8,735	8,735	8,735	
Fees and Charges – Car Parks	14,240	14,240	15,162	922
Fees and Charges - On Street Parking	8,079	8,079	8,387	308
Other Fees and Charges	18,303	18,334	19,220	917
Operating Grants	4,837	4,986	3,756	(1,081
Interest	2,661	2,661	2,842	183
Rents	3,493	3,522	3,548	5!
Tas Water Distributions	2,606	2,606	2,606	•••
Total Revenue	179,171	179,288	184,918	5,74
Expenses				
Labour	77,420	78,049	79,929	2,509
Materials and Services	39,635	41,588	44,193	4,55
Energy Costs	2,471	2,471	2,457	(14
Finance Costs	1,346	1,346	1,256	(90
Fire Levy	15,105	15,105	15,719	614
Depreciation	37,000	32,000	33,219	(3,781
Asset Write-offs	1,500	1,500	1,500	
Bad Debts	400	400	400	•
Other Expenses	5,500	5,514	5,246	(254
Total Expenses	180,377	177,941	183,918	3,541
Underlying Surplus/(Deficit)	(1,206)	1,347	1,000	2,200
Capital Items				
Capital Grants	10,575	10,575	15,485	4,91
Surplus/(Deficit)	9,369	11,922	16,485	7,11

Note 1: Rates and Charges includes the State Government Fire and Waste Levy.

Revenue

Rates and Charges

The Budget Estimates forecast total Rates and Charges revenue of \$120 million, an increase of \$4.4 million from 2024-25.

Rating and Valuation Strategy

Following a 12-month review of the City's rating practices, which included community consultation, the City adopted a Rating and Valuation Strategy to guide the City's rating practices for the next four years, taking effect from 1 July 2024. 2025-26 is the second year of using the adopted strategy for levying rates and charges.

Council considers it important for the City to have a rating and valuation strategy consistent with taxation principles of fairness, equity, simplicity, capacity to pay, sustainable for the future thereby avoiding intergenerational equity issues and to ensure the City has sufficient rates revenue to meet the City's Community Vision and strategic objectives.

From 1 July 2024 Council changed the property valuation base it uses for the purpose of rating from Assessed Annual Value to the Capital Value of a property. To smooth the transition to Capital Value rating, Council introduced a maximum percentage increase cap of 10 per cent on the General Rate for properties with a commercial and industrial land use. For 2025-26 the level of the maximum increase cap for commercial and industrial properties will be reduced to 5 per cent.

The Council varies the general rate based on the use or predominant use of the land to maintain the equitable distribution of the rates burden amongst property owners. This is called 'differential rating'. The land use differential levels will remain unchanged for 2025-26.

The differential rating system will include the differential general rate for properties used for short stay visitor accommodation and vacant – residential land introduced in 2023-24.

This will ensure owners of residential land used for the commercial purpose of short stay visitor accommodation contribute to the provision of the City's services and facilities that are associated with that commercial use e.g. economic development, tourism, communications and marketing.

For properties identified with a land use of vacant – residential, a differential rating strategy will encourage development of vacant land for housing and other purposes. This will encourage the development of all properties to their full potential thereby stimulating economic growth and development in all areas of the municipal area. This will also assist to discourage the holding of land and ensure vacant land owners contribute an equitable share of the rate burden compared to other types of land owners.

Fire Service Contribution

The State Fire Commission has advised the City, as required under the *Fire Services Act* 1979, that the Fire Service Contribution required to be collected by the City on behalf of the State Fire Commission for 2025-26 has increased by \$614,000 or 4.06 per cent to \$15.7 million. The Fire Service Rate funds the State Fire Commission's work to respond to and manage fire and other emergencies, as well as assisting the community to manage fire risks.

Waste Management

The waste management service charge will increase by \$10 for residential properties and \$20 for non-residential properties for 2025-26, which includes \$10 and \$20 respectively to provide funding for rehabilitation costs at the McRobies Gully landfill site following completion of land filling, introduced in 2011-12.

In 2019-20 a Food Organics Garden Organics (FOGO) kerbside collection service was introduced to complement the green waste collection service provided to those properties that received a green waste garbage bin and meet certain criteria within the municipal area. For 2025-26 the cost of the fortnightly FOGO kerbside collection will increase by \$3 from the previous year to \$85 per annum. Weekly collection is available for businesses at a cost of \$176 per annum.

From 1 July 2022, the State Government introduced a state-wide landfill levy pursuant to the *Waste and Resource Recovery Act 2022* on waste disposed to landfill both as a disincentive to landfilling and as a mechanism to fund strategic investment into Tasmania's waste and resource recovery sectors and circular economy. The City is required to pay the levy to the State Government under the Act. The levy equates to \$20 per tonne of waste disposed to the City's landfill in the first two years, then \$45 per tonne after two years and \$66 per tonne after a further two years. For 2025-26 the amount to be collected from rates is \$616,579, with the service charge remaining unchanged at \$24 for residential properties and \$48 for non-residential properties.

Stormwater Removal

The amount required to fund stormwater removal services has increased by 5.6 per cent from 2024-25 reflecting costs increases. The Stormwater Removal Service Rate provides revenue that covers the operation and maintenance of the piped and non-piped stormwater systems and the waterways; funds the City's flood management activities and contributes towards stormwater works in all roads, allowing residents to travel along those roads safely during rainfall.

Fire Levy Collection Fee

The four per cent collection fee earned by the City for collecting the fire levy on behalf of the State Fire Commission will increase by \$29,000 to \$628,000 in line with the increase in the fire levy payment.

Fines

Penalty unit fee increases are set by State Government for both parking meter and traffic infringements. Fines revenue is forecast to remain consistent at 2024-25 levels of \$8.7 million.

Fees and Charges – Car Parks

The City's Fees and Charges – Car Parks have increased by 6.5 per cent, however, fees have been adjusted to enable the efficient management of cash collection. The total revenue from Fees and Charges – Car Parks is forecast to be \$15.2 million in 2025-26.

Fees and Charges – On-Street Parking

On-Street Parking fees have been increased by \$308,000 or 3.8 per cent for 2025-26. The estimated revenue in 2025-26 is \$8.4 million.

Other Fees and Charges

Revenue from Other Fees and Charges is expected to increase by \$917,000 from 2024-25, to a total of \$19.2 million for 2025-26. Further detail of the individual items in Other Fees and Charges is provided in Table 3.

Table 3 – Other Fees and Charges

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Doone Kennedy Hobart Aquatic Centre	7,158	7,158	7,329	171
Landfill Charges	3,800	3,831	4,418	618
Plumbing Compliance fees	600	600	846	246
Tasmanian Travel and Information Centre	550	550	622	72
Customer Services	160	160	165	5
Sporting Facility Hire	499	499	523	24
Public health	424	424	439	15
Building Compliance Fees	1,272	1,272	453	(819)
Roads Policy and Management	103	103	649	546
Salamanca Market	28	28	29	1
External Services	341	341	663	322
Development Appraisal Fees	375	375	1,347	972
Stormwater maintenance	106	106	113	7
Other	2,887	2,887	1,623	(1,264)
Total Other Fees and Charges	18,303	18,334	19,220	917

Note: A more comprehensive review of the other fees and charges categories for 2025-26 has resulted in larger discrepancies in some of the year-on-year comparisons.

Operating Grants

Operating Grants total \$3.8 million, mainly comprising of \$3.1 million from the Australian Government Financial Assistance Grants (FAGs), \$183,333 for the Disaster Ready Willow Removal Project and \$470,000 in other grant projects.

Capital Grants total \$15.5 million, including \$13.3 million for the Greater Hobart Ferry Expansion, \$1.9 million for the Civil Reconstruction Program and \$330,000 for other capital works.

Interest

Interest revenue is forecast to increase by \$180,000 from the 2024-25 Budget to \$2.8 million in 2025-26 due to the forecast interest rates.

Rents

Property rental revenue is forecast to increase slightly by \$55,000 in 2025-26 to \$3.5 million.

Distribution from TasWater

Distributions are received as a result of the City's ownership interest in TasWater. The distributions comprise dividends, guarantee fees and income tax equivalent payments. Forecast amounts are based on advice from both TasWater and the State Government to provide distributions until 2025-26.

A provision of \$2.6 million has been made in the 2025-26 Budget to account for the ordinary dividend revenue of \$2.2 million and an additional special dividend to repay forgone dividends of \$434,000.

Expenses

Labour

Labour costs include wages and salaries, labour on-costs and leave entitlements. Wages and salaries include the direct costs of employees such as base pay, overtime and allowances. Labour on-costs include workers compensation insurance, superannuation contributions and payroll tax levied by the State Government.

Leave entitlements include annual leave, long service leave, sick leave, public holidays, and other leave accruing to employees.

The \$2.5 million increase is largely attributable the Hobart City Council Enterprise Agreement 2024.

External Labour includes all labour sourced from external labour-hire companies to fill short-term vacancies across a variety of services.

Table 4 – Labour

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Labour	73,917	74,546	75,971	2,054
Overtime	1,991	1,991	2,353	362
Allowances	631	631	803	172
Elected Member Allowances	615	615	650	35
External Labour Charges	266	266	152	(114)
Total Labour	77,420	78,049	79,929	2,509

Materials and Services

The individual expense categories which comprise Materials and Services is provided in Table 5.

Table 5 – Materials and Services

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
External Services ¹	13,188	13,989	15,039	1,851
Building Expenses	3,767	4,789	5,379	1,612
Licences	3,189	3,129	3,265	76
Cleaning	3,113	3,112	3,077	(36)
Materials	2,382	2,225	2,412	30
Vehicles	1,875	1,874	1,863	(12)
Insurance	1,663	1,663	1,668	5
ICT	1,440	1,664	1,566	126
Waste Levy Charge	1406	1,406	2,121	715
Staffing Expenses	1,355	1,542	1,548	193
Legal Expenses	1196	1,236	1,226	30
Office Expenses	1,060	1,054	1,062	2
Equipment	1,034	1,038	1,122	88
Banking Expenses	777	777	771	(6)
Security	735	735	735	
Advertising	647	590	587	(60)
Travel	242	212	245	3
Elected Members	211	126	121	(90)
Protective and Corporate Clothing	201	200	193	(8)
Other	155	196	194	39
Total Materials and Services	39,635	41,558	44,193	4,558

Note 1: External Services includes services such as FOGO Collection and Processing, Building Maintenance and Repairs, Recycling Processing, Fuel Reduction and Fire Break Management and Road Maintenance.

Energy Costs

Energy Costs are expected to reduce slightly by \$14,000 to \$2.5 million for 2025-26.

Finance Costs

Finance Costs are expected to decrease by \$90,000 from the 2024-25 Budget of \$1.35 million to \$1.26 million with the payment of principal instalments across the year.

Fire Levy

The Fire Levy will increase by \$614,000 or 4.06 per cent to \$15.7 million in 2025-26. Pursuant to the *Fire Service Act 1979*, local government acts as a collection agent for this State Government levy, which is paid directly to the State Fire Commission. The City earns a four per cent collection fee, which is included in revenue.

Depreciation

Depreciation expense is forecast to decrease by \$3.8 million from the 2024-25 Budget of \$37 million to \$33.2 million in 2024-25. The decrease is a result of a review of depreciation undertaken during 2024-25.

Asset Write-Offs

Asset Write-Offs comprise the remaining value of infrastructure assets replaced as part of the City's asset renewal program. An amount of \$1.5 million is estimated for 2025-26.

Bad Debts

The City maintains a provision for bad and doubtful debts, which is mainly in respect to parking fines. Bad Debts is estimated at \$400,000 for 2025-26, which is consistent with 2024-25.

Other Expenses

The individual items which comprise Other Expenses is provided in Table 6.

Table 6 – Other Expenses

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Land Tax	1,317	1317	1,317	
Community Grants	1,200	1,200	1,513	313
Corporate Provision	800	1,275	800	
City Economy Business Grants	600	600	568	(32)
Other	553	599	553	
Sporting and Bushland Grants	500	270	263	(237)
Audit Fees	280	203	224	(56)
Rate Adjustments	250	50	6	(244)
Total Other Expenses	5,500	5,514	5,246	(254)

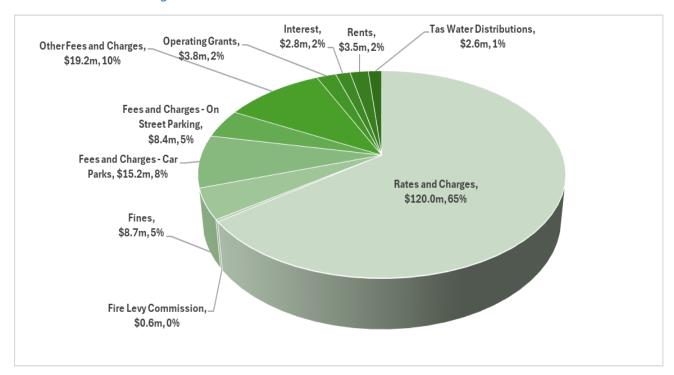
Grants and Specific Purpose Benefits

The City supports a diverse range of community, cultural, economic, and environmental organisations and events through grants and specific purpose benefits as highlighted in Table 6.

Chart Summary of 2025-26 Revenue and Expenses

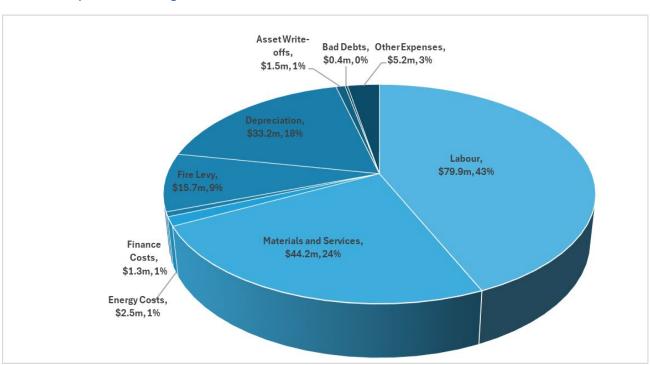
Revenue

Chart 1 – Revenue Budget



Expenses

Chart 2 – Expenditure Budget



Capital Budget

Overview

The 2025-26 Budget provides capital works funding of \$36.8 million. As summarised in Table 7 capital expenditure will consist of the following:

- Infrastructure, including new assets/upgrades and asset renewals; and
- Plant and Equipment.

Table 7 – Capital Expenditure

	2024-25 Budget \$'000	2024-25 Forecast \$'000	2025-26 Budget \$'000	Variance to 2024-25 Budget \$'000
New Assets/Upgrades Infrastructure	12,116	12,116	18,033	5,917
Asset Renewal Infrastructure	20,135	20,135	15,253	(4,882)
Plant & Equipment	3,500	3,500	3,500	
Total Capital Expenses	35,751	35,751	36,785	1,034

Funding sources for the \$36.8 million program comprise:

- Capital Grants \$15.5 million; and
- City of Hobart Funding \$21.3 million.

Table 8 – Total 2024-25 Capital Program

	2025-26 Budget \$'000
Grant Funded Capital Works Program	15,485
City of Hobart Funded Capital Works Program	17,801
Plant & Equipment	3,500
Total 2025-26 Capital Program	36,785

2025-26 Capital Program

Table 9 – 2025-26 Capital Program Listing

Project	Council Funding	External Funding	Total Amount
	\$'000	\$'000	\$'000
New Assets			
Street Tree Planting FY25-26	100		100
Clearys Gates Depot - embankment stabilisation	25	•••	25
Pedestrian Priority Phase - CBD Junction upgrades	160		160
Queens Walk Footpath	300		300
Haig St Pedestrian Improvement	150		150
Crowther Reinterpreted -Interpretive Commission	50		50
Waterfront Interpretation Project	100		100
Centrepoint Carpark - Victoria Walk Ramp	158	•••	158
Soundy Park CCTV Installation	25		25
Pump Track - South Hobart	25		25
Selfs Point Basketball Stadium	194		194
Greater Hobart Ferry Service Expansion	250	13,250	13,500
McRobies Gully Resource Recovery Hub Design	200		200
Intercity Cycleway, Mercer St 25-29 Mains Extension	70		70
Nelson Rd 329-337 - Drainage Improvements	85		85
Rosehill Crescent 20-36 - Mains Extension	450	•••	450
Strickland Ave 189 -Extensions	185		185
Total New Assets	2,527	13,250	15,777
Renewal Assets			
Argyle St Car Park Concrete Remediation L1-3	75		75
Argyle Street Carpark Electrical Sub-board Renewal	50		50
Centrepoint Car Park - Main Vehicle Entry Gate	150		150
City Hall - Gutter and Downpipe Renewal	100		100
North Hobart Oval -Flooring & Membrane Replacement	200		200
Town Hall Annexe Air-Conditioning Renewal	400		400
Bushland Pedestrian Bridges	185		185
Fire Trail Renewal -Annual Program 2025-26	295		295
Soapbox Billboards -Replacement Frames and Lighting	30		30
DKHAC -Rectification critical roofing works	300		300
DKHAC Chemical Delivery Area-Vehicle Bay Fit out	180		180

Table 9 – 2025-26 Capital Program Listing (Continued)

Project	Council Funding	External Funding	Total Amount
	\$'000	\$'000	\$'000
Renewal Assets (Continued)			
DKHAC Main Switchboard Renewal Project	300	•••	300
DKHAC DALI lighting tube replacement project	200	•••	200
CCTV and Safe City Infrastructure Maintenance FY25-26	50		50
FY24-26 Bushland Fund	50		50
Nutgrove Beach Sand ladder Remediation Renewal	50		50
Parks Playground Equipment Renewal FY25/26	200		200
Parks Walls, Fences and Edging	50		50
CBD Intersection Paver Replacement	100		100
FY25-26 Bridge Renewal	202	809	1,011
FY25-26 Footpath Program 1	625		625
FY25-26 Footpath Program 2	374		374
FY25-26 Laneway Program	70		70
FY25-26 Overlay Program 1	1,467		1,467
FY25-26 Overlay Program 2	549	1,096	1,646
FY25-26 Overlay Program 3	866		866
FY25-26 Prep and Reseal Program 1	1,243		1,243
Mawson Place timber seating	60		60
Waterworks Rd 127 Retaining Wall	400		400
Domain Athletic Centre Track Replacement	100		100
Wicket Soil Shed	150		150
Litter Basket Renewal Program	50		50
Mitah Crecent 2a -Outfall Landslip Remediation	210		210
O'Conor Court Stormwater Renewal	75		75
Roope Street No. 28 to Swanston No. 40 -Stormwater Mains Renewal	270		270
Stormwater Relining Program	280		280
Program Contingency	391		391
2024-25 Estimated Program Carry Forward	3,000		3,000
Total Renewal Assets	13,348	1,905	15,253

Table 9 – 2025-26 Capital Program Listing (Continued)

Project	Council Funding	External Funding	Total Amount
	\$'000	\$'000	\$'000
Asset Upgrades			
Cascade Road tree surrounds	50		50
Building Disability Upgrades FY25-26	25		25
Path improvement -2 Castray Esplanade	80	70	150
Dewitt St - Hampden Rd Pedestrian Facility Improvements	150		150
DKHAC Car Park Licence Plate Recognition System	150		150
DKHAC Spa, Steam Rm, Sauna amenity-plant upgrade		210	210
Darcy St Wall Replacement	350		350
Eardley Wilmont Sandstone conservation/repair s	120		120
Edward St - Brooker to Aberdeen -Reseal Prep & Pedestrian	244		244
FY25-26 Minor & DDA Pedestrian Upgrades	157		157
Queenborough Oval Changerooms Redevelopment	550	50	600
South Hobart Tactical Uplift and Intervention	50		50
Total Upgrade Assets	1,926	330	2,256
Total Capital Program	17,801	15,485	33,285

Plant and Equipment

The City's plant and equipment budget comprises:

- Vehicle fleet, major and minor plant; and
- General plant including office equipment and information technology items.

The City's vehicle fleet, major plant items and information technology equipment are normally subject to a rolling replacement program. In each case, forward estimates are compiled to aid replacement decision-making.

As summarised in Table 10, capital expenditure on plant and equipment will total \$3.5 million in 2025-26.

Table 10 – Plant and Equipment

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Vehicle fleet, major and minor plant	2,800	2,800	2,800	
General plant including office equipment and IT equipment	700	700	700	
Total Plant and Equipment	3,500	3,500	3,500	

Financing

The City's debt levels, actual and forecast are:

30 June 2024 \$39.9 million (Actual)

30 June 2025 \$35.8 million (Forecast)

30 June 2026 \$32.5 million (Forecast)

The City is not entering into any new borrowings in 2025-26. The City will also repay \$3.3 million of existing debt during 2025-26.

Commercial Like Undertakings

Off-Street Parking

Table 11 – Off-Street Parking

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Revenue				
Other Fees and Charges	14,240	14,240	15,162	922
Rents	524	524	542	18
Total Revenue	14,764	14,764	15,704	940
Expenses				
Labour	639	830	1266	627
Energy Costs	157	157	219	62
Materials and Services	3,241	2,531	2,651	(590)
Land Tax	606	606	606	
Depreciation	1,646	586	603	(1,043)
Total Expenses	6,289	4,710	5,345	(944)
Operating Surplus/(Deficit)	8,475	10,054	10,359	1,884

On-Street Parking

Table 12 – On-Street Parking

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Revenue				
Other Fees and Charges	8,079	7,694	8,387	308
Fines	8,735	6,800	8,735	
Total Revenue	16,814	14,494	17,122	308
Expenses				
Labour	3,342	3,599	3,699	357
Energy Costs		50	50	50
Materials and Services	1,237	1,643	1,643	406
Bad Debts	400	350	400	
Depreciation	550	81	93	(457)
Total Expenses	5,529	5,723	5,885	356
Operating Surplus/(Deficit)	11,285	8,771	11,237	(48)

The Doone Kennedy Hobart Aquatic Centre

Table 13 – The Doone Kennedy Hobart Aquatic Centre

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Revenue				
Fees and Charges	6,663	6,684	7,330	667
Total Revenue	6,663	6,684	7,330	667
Expenses				
Labour	4,801	5,008	5,300	499
Energy Costs	484	484	806	322
Materials and Services	1,792	1,779	1,778	(14)
Depreciation	1,010	904	948	(62)
Finance Costs	47	47	73	26
Total Expenses	8,134	8,222	8,905	771
Operating Surplus/(Deficit)	(1,471)	(1,539)	(1,575)	(104)
				. ,

Tasmanian Travel and Information Centre

Table 14 – Tasmanian Travel and Information Centre

2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
\$'000	\$'000	\$'000	\$'000
270	284	294	24
500	200	327	(173)
150	131	99	(51)
920	615	720	(200)
1,050	1,050	1,150	100
153	146	143	(10)
10	10	15	5
9	20	22	13
2	2	2	
1,224	1,228	1,332	108
(304)	(613)	(612)	(308)
	\$'000 270 500 150 920 1,050 153 10 9 2 1,224	Budget Forecast \$'000 \$'000 270 284 500 200 150 131 920 615 1,050 1,050 153 146 10 10 9 20 2 2 1,224 1,228	Budget Forecast Budget \$'000 \$'000 \$'000 270 284 294 500 200 327 150 131 99 920 615 720 1,050 1,050 1,150 153 146 143 10 10 15 9 20 22 2 2 2 1,224 1,228 1,332

Salamanca Market

Table 15 – Salamanca Market

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Revenue				
Other Fees and Charges	27	28	28	1
Rents	1,559	1,485	1,537	(22)
Total Revenue	1,586	1,513	1,565	(21)
Expenses				
Labour	933	912	951	18
Materials and Services	360	355	354	(6)
Energy Costs	12	12	12	
Depreciation	7	7	8	1
Total Expenses	1,312	1,286	1,325	13
Operating Surplus/(Deficit)	274	227	240	(34)

Waste and Recycling

Table 16 – Waste and Recycling

	2024-25 Budget	2024-25 Forecast	2025-26 Budget	Variance to 2024-25 Budget
	\$'000	\$'000	\$'000	\$'000
Revenue				
Rates and Charges ¹	2,188	9,227	9,844	7,656
Other Fees and Charges	3,407	3,000	4,418	1011
Rents	140	66	145	5
Total Revenue	5,735	12,293	14,407	8,672
Expenses				
Labour	3,048	3,384	3,504	456
Materials and Services	6,103	6,103	7,300	1,197
Energy Costs	29	29	41	12
Depreciation	1,000	714	767	(233)
Other	6	6	6	
Total Expenses	10,186	10,236	11,618	1,432
Operating Surplus/(Deficit)	(4,451)	2,057	2,789	7,240

Note 1: The Waste Collection Service Charge was previously allocated through the Rates area, this has now been consolidated in Waste & Recycling. The 2024-25 budget amount was \$7.32 million